



# THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

REGD. OFFICE: 'MHU' COMPLEX, 692, ANNA SALAI, NANDANAM, CHENNAI - 600 035.



SIXTY FIRST ANNUAL REPORT AND STATEMENT OF ACCOUNTS MARCH 31, 2010







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#### **BOARD OF DIRECTORS**

(as on 18.06.2010)

- Tmt. Sheela Rani Chunkath, I.A.S., Principal Secretary / Chairperson & Managing Director, TIIC
- Thiru P. Selvam, I.A.S., Addl. Chief Secretary to Government, Micro, Small & Medium Enterprises Department Government of Tamilnadu.
- Selvi Apoarva, I.A.S.,
   Spl. Secretary to Government,
   Industries Department,
   Government of Tamilinadu.
- Dr. Vijay M. Pingale, I.A.S.,
   Deputy Secretary to Government,
   Finance Department,
   Government of Tamilinadu.
- Thiru Namgial
   Chlef General Manager
   Small Industrial Development Bank of India (SIDBI)
   Chennal.
- 6. Thiru Randolph Edmund Rowe General Manager Smáll Industrial Development Bank of India (SIDBI) Chennal.
- 7. Thiru S. Sundar
  Chief General Manager (Retired)
  State Bank of India (SBI)
- 8. **Thiru D. Gandhikumar**President
  Tamllnadu Small and Tiny Industries Association (TANSTIA)

#### **AUDITORS**

M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants Chennal.

#### PRINCIPAL BANKERS

RESERVE BANK OF INDIA INDIAN BANK UNION BANK OF INDIA CANARA BANK



### SYNOPSIS OF BALANCE SHEET

		Rs. in lakhs
As on 31,03,2009	CAPITAL & LIABILITIES	As on 31.03.2010
28,350	Paíd up Capital	28,350
15,723	Reserves & Surplus	15.723
1,250	Loan in lieu of capital	1,250
7,373	Deposits	13,997
14,995	Bonds	13,610
33,462	Refinance from SIDBI	<b>4</b> 5,944
13,325	Line of Credit – Banks	9,487
<b>24,78</b> 1.	Other Liabilities	25,157
1,39,259	Total	1,53,518

	PROPERTY & ASSETS	
12,739	Cash & Bank Balances	10,204
992	Investments	1,182
79 <i>,</i> 446	Loans & Advances	1,01,910
17,326	Fixed Assets	17,333
4,156	Other Assets	2,773
24,600	Profit & Loss A/c	20,116
1,39,259	Total	1,53,518





# YEARS AT A GLANCE Rs. In lakhs

FEARS AT A GLANCE		<u> </u>		
RESOURCES			As on Mo 2009 Rs.	2010 Rs.
Share Capital			28,350	28,350
Reserves & Surplus			15 <i>,</i> 723	15,723
oan in lieu of Capital			1,250	1,250
			14,995	13,610
Bonds			7,373	13,997
Dep <b>osits</b>			33,462	45,944
Refinance from SIDBI			13,325	9,487
Line of Credit – Banks			15,525	
FINANCIAL HIGHLIGHTS			2008-2009 Rs.	2009-2010 Rs.
Gross Income			14,742	18,956
Interest paid			5,945	6,845
Administrative expenses			5,672	6 <i>,</i> 478
			3,125	5,633
Operational Profit			3,125	5,633
Profit before tax Profit after tax			2,936	4,484
	200	08-2009		9-2010
OPERATIONS	No.	Amount Rs.	No.	Amount Rs.
(i) Total assistance sanctioned (All types gross)	1,262	53,837	1,908	66,813
a) Micro and Small Enterprises	1,204	41,931	1,715	40,438
(ii) Amount of assistance disbursed	_	41,622	. —	57,027
(ill) Amount of assistance outstanding (All types)		99,782		1,17,135



# THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED 692, Anna Salai, Nandanam, Chennai - 600 035

# NOTICE FOR THE 61ST ANNUAL GENERAL MEETING OF THE SHAREHOLDERS OF THE CORPORATION

**NOTICE** Is hereby given that the 61st Annual General Meeting of the Company will be held at the Registered Office at No.692, Anna Salai, Nandanam, Chennai 600 035 on Wednesday, 14<sup>th</sup> July, 2010 at 11.30 A.M to transact the following business.

#### **ORDINARY BUSINESS:**

- a) To consider the comments, if any, of the Comptroller and Auditor General of India
  on the audit of the company's accounts for the year ended 31st March, 2010.
  - b) To receive, consider and adopt the audited Balance Sheet, as at 31st March, 2010 and the Profit and Loss Account for the year ended 31st March, 2010 and the report of the auditors.
- To consider the Report of the Directors.
- To elect a director in the place of Dr. VIJay M. Pingale, I.A.S., Deputy Secretary to Government, Finance Department, Government of Tamilnadu who retires at this meeting. The retiring director is eligible for re-election.
- 4. To elect a director in the place of Thiru S. Sundar, Chief General Manager (Retd.), State Bank of India who retires at this meeting. The retiring director is eligible for re-election.
- To enhance the remuneration payable to M/s.Viswanathan & Swaminathan, Statutory Auditors and if thought fit to pass, with or without modifications, the following resolution as an ordinary resolution:
  - "RESOLVED THAT to enhance the remuneration payable to M/s.Viswanathan & Swaminathan, Statutory Auditors from Rs.1,00,000/- p.a. to Rs.1,56,250/- p.a. (Rupees one lakh fifty six thousand two hundred and fifty only) and tax audit fee from Rs. 25,000/- p.a. to Rs. 35,000/- p.a. (Rupees thirty five thousand only) plus the actual expenses to meet travelling allowances and out of pocket expenses."
- 6. To transact other business of which due notice is given to the company

(By order of the Board)

R. JAYAPRAKASAM COMPANY SECRETARY

Place: Chennal-35 Dated: 18th June, 2010

N.B. A member entitled to attend and vote, may appoint a proxy to attend the vote instead of himself and a proxy need not be a member of the company.







#### REPORT OF THE BOARD OF DIRECTORS

The Board of Directors has pleasure in presenting the 61st Annual Report of the Corporation for the financial year ended 31st March 2010. You will be happy to know that during this year, the several strategic initiatives taken by the Corporation have led to significant improvement in performance in all key business areas, despite the continuous adverse external environment and recessionary conditions in the economy.

#### **HIGHLIGHTS**

- The Corporation has registered net profit for the seventh consecutive year. For the year ended 31.03.2010 it achieved Rs. 44.84 crores, the highest ever in recent years.
- The profit before write-off and write-back of provisions on non-performing assets, for the financial year 2009-10, was Rs.16.10 crores as against Rs.5.65 crores during the last year, thus recording an increase of 184.95%.
- The loan sanctions were at Rs.668.13 crores as compared to Rs.538.37 crores of last year.
- Standard Assets increased from Rs.753.99 crores to Rs.984.94 crores this year registering a growth rate of 30.63%.
- > The Total loan portfolio crossed the Rs.1000 crores mark to Rs.1171.35 crores from Rs.997.82 crores last year.
- > The Gross Non-performing Assets (NPA) fell from 24,44% of last year to 15,91% this year. The net NPA decreased to 3,35% from 5,29% last year.
- None of the Corporations' branches registered any increase in NPA during the current year, indicating good monitoring by the officials.
- Profit per employee grew from Rs.4.88 lakhs to Rs.7.59 lakhs.
- The Capital Adequacy Ratio improved from 7.66% of last year to 13.72%, this year.
- Establishment expenses, expressed as a percentage to total income, came down

to 16.00% from 20.22% of last year.

- Gross recoveries jumped from Rs.380.84 crores to Rs.494.88 crores, recording a rise of 29.94%.
- It may be noted that all this has been achieved despite global recession and consequent industrial slowdown in India.
- The Corporation could brave the recessionary environment to record good performance through flexibility, customer service and personal approach.

#### **BUSINESS ENVIRONMENT**

After witnessing a harsh economic slowdown in 2008-09, business picked up momentum during the 3rd quarter of 2009-10. Recovery was led by the emerging market economies like India, with recovery being largely led by domestic demand, improving exports and return of capital flows. There are still continued uncertainties on the shape and pace of global recovery. The economic recovery in advanced countries continues to be limited, with further fiscal and monetary stimuli in these economies. Concomitantly, Central banks have also started phasing out their accommodative monetary policies, in view of improvements seen and to boister antiinflationary measures.

In India, economic recovery, which began around the second quarter of 2009-10, has shown sustained improvement. Industrial recovery has become broad-based and is expected to take firmer hold on the back of rising domestic and external demand. After a continuous decline for nearly a year, exports and imports have expanded since October/ November 2009. Flow of resources to the commercial sector, from both bank and nonbank sources, has picked up and business optimism has improved. In balance, under the assumption of a normal monsoon and sustained good performance of the industry and services sectors, for policy purposes, the Reserve Bank has projected real GDP growth for 2010-11 at 8.0 percent with an upside bias.

The Wholesale Price Index inflation

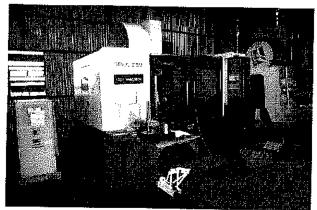


accelerated from 1.5 percent in October 2009 to 9.9 percent by March 2010. Inflation, inItially a process driven by food prices, has now become more generalized.

There was strong growth in automobiles, rubber and plastic products, wool and silk textiles, wood products, chemicals and miscellaneous manufacturing, modest growth in non-metallic mineral products, no growth in paper, leather goods and jute textiles and slump in beverages and tobacco products in 2009-10. In terms of user based classification, there was strong growth in consumer durables and intermediate goods, moderate growth in basic and capital goods and sharp deceleration in consumer non-durables.

Tamilnadu has emerged strongly as among the leading States where a large number of new industries are being established. 37 large industries, with an investment of Rs.46,091 crores, have come forward to set up new industries in the last four years. To encourage dispersal of new industries throughout Tamilnadu, additional incentives are being extended for setting up industries in backward districts, particularly, in the southern districts.

Chennal's position as an automobile hub has been further reinforced by the entry of more international auto majors to set up their plants near Chennai. Incentives and subsidies announced in the Tamilnadu Government's MSME Policy 2008 continue to be the catalyst in the industrial sector. The I.T sector, though shorn of the glitter of past years, has been recording steady growth.



CNC Turning Centre

#### FINANCIAL PERFORMANCE

#### The Corporation's Profit

The total income of the Corporation for the financial year 2009-10 was Rs.189.40 crores (Rs.147.42 crores in 2008-09). The Corporation registered a net profit of Rs.44.84 crores, the highest in recent years and a 52.72% of growth over last year's Rs.29.36 crores. This was mainly due to increase in interest income (17.73% over last year) and other income (41.01% over last year) caused by increase in advances, recovery of bad debts (39.69% increase over last year) and the write-back of provisions.

#### Capital and Reserves

Capital and Reserves increased from Rs. 194.73 crores in 2008-09 to Rs. 239.57 crores in 2009-10.

The capital adequacy ratio has improved from 7.66% in 2008-09 to 13.72% in 2009-10 calculated on the same basis,

#### Loans and Advances

Sanctions, disbursals and recovery of advances showed significant improvement over the past year.

 Table-1
 (Rs. in Crores)

 Loan
 2009-10
 2008-09

 Sanctions
 668.13
 538.37

 Disbursements
 570.27
 416.22

 Recovery
 494.88
 380.84

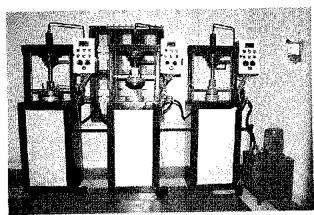
The Corporation's strategies in improving customer service through speedy sanctions, and disbursements, including subsidy, during the implementation period, and quick response to requests of clients, enabled the Corporation to attract more customers. The Corporation introduced new schemes like Take Over of High Cost borrowings, modification in Bill Finance Scheme, widening the scope of working capital schemes to cover all manufacturing industries, a Liquidity stimulus package to overcome the short term liquidity problems of clients etc. These services, provided in a client-friendly atmosphere, have attracted more business to the Corporation.

Thrust was given to the windmill sector, in view of the acute power shortage problem in the State.

There has been a substantial jump in gross recoverles, over last year's performance, due to improved collections in the NPA portfolio and substantial increase in collections from Standard Asset portfolio.

#### **Encouraging Young Entrepreneurs**

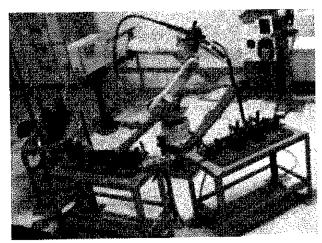
The Corporation's scheme to encourage first generation entrepreneurs from socially and economically disadvantaged backgrounds viz., "Grow an Entrepreneur Scheme" was further liberalized to extend margin-free loans where needed. Maximum loan amount considered in the scheme is Rs.5.00 lakhs. The proposals are being considered under Credit Guarantee Trust Fund Scheme. The Corporation has so far sanctioned Rs.1.03 crores to 41 clients under this scheme.



Areca Leaf Plate making machine under Grow an Entrepreneur Scheme

# Promoting entrepreneurial sensitivity to energy efficiency

As a stimulus to promote entrepreneurial energy efficiency consciousness, the Corporation lent, this year, loans aggregating Rs.50 crores, at a concessional rate of interest (reduction upto 1% p.a. below the usual rate) to 150 clients who opted for equipment which have high energy efficiency. This was done thanks to SIDBI's "Japan International Cooperation Agency (JICA) Scheme.



Robot Welding Machine

#### Working Capital Assistance

The Corporation extended its working capital assistance scheme to all industries. Likewise, financing supply bills on TNEB/TWAD was given a further boost by enhancing the ceiling and supporting not only bills but also the entire cycle of manufacture and erecting products made.

Table-2. DISPOSAL OF LOAN APPLICATIONS

(Rs. in Crores)

	Sanctions					
SI. Particulars	20 No.	69-10 Amt	2004 No.	8-09 Amt.		
No.	NO.	Alli				
<ol> <li>Applications pending at the beginning of the year</li> </ol>	33	37.75	26	70.59		
<ol> <li>Applications received during the year</li> </ol>	2048	814.21	, 1 <b>361</b>	648.39		
Total	2081	851.96	1387	718.98		
<ol> <li>Applications disposed off during the year</li> </ol>						
<ul> <li>a. Gross Sanctions</li> <li>(All types)</li> </ul>	1908	668.13	1262	538.37		
b. Closed, withdrawn etc.	147	165,29	92	142.86		
4 Applications pending at the end of the year	26	18.54	33	37.75		
Tolal	2081	851.96	1387	718.98		

#### **Business Strategies**

The Corporation's strategies included the following:

Improving morale and motivation among staff to maximise performance without sacrificing quality.



- Staff welfare measures like Fitness Centre, Yoga classes, conducting tournaments, providing educational books to children of staff members, encouraging group picnics, etc.
- An incentive system for rewarding performance and motivating staff at Branches and Head Office.
- Micro credit finance-through a new "grow an entrepreneur scheme"; it aims at upliftment of socially and economically weaker sections. Liberalisations relating to margin were added this year.
- Tallor-made working capital loan products for professionals and manufacturing units were devised and implemented.
- A unique product "TilC's Liquidity Stimulus Package for MSMEs" (TLSP) for overcoming Liquidity crisis, was introduced to help units impacted by industrial recession.
- Loan fairs and Entrepreneurial Development Programmes organized for promoting entrepreneurship.
- Becoming a Corporate Agent for the Oriental Insurance Company Limited, to

- generate non-fund based income and for product diversification.
- Growth has been achieved by aggressively pursuing good accounts, loan diversification/deepening in areas like working capital, ware-housing, pharmaceutical and windmills, takeover of loans, quick processing, quick setting of interest rates to meet market competition etc.
- The continuance of CLCS and TUF Scheme and the appointment of TIIC as a Nodal Agency in the Central and State Government Schemes have added strength.
- The bill discounting schemes relating to INEB, TWAD and TANSI being enhanced to cover not only the discount of bills on TNEB but also for the entire project of erection and commissioning, including civil works at site.
- Participation in the industrial exhibitions organized by various associations like TANSTIA/CODISSIA.

#### Scheme-wise performance

The Corporation made use of its various schemes to gather advances, Table 3 below, furnishes data.

Table-3. SCHEME-WISE SANCTION AND DISBURSEMENT DURING 2009-2010

(Rs. In Crores)

\$.No. 	Description	Sanctions No.	(Gross) Amt.	Disbursemen Amt.
1	Micro / Small Enterprises Funding scheme	21	3.94	3.69
2	Equipment Finance Scheme	72	33,63	15.44
3	Textile Industry Under Technology Upgradation (RTUF) scheme	23	11.08	17.40
4	Wind Mills	16		· 51.01
5	Transport operators	289	8.42	6.05
6	Medical Practitioners / Hospitals	. 8	4,49	5.55
7	Hotels	ž ·	0.49	0.84
3	Working Capital Loans	2	0.49	0.04
	a. Single Window Scheme	75	16.58	12.14
	b. General Working Capital Scheme	291	30.24	33.56
	c. Bill Finance Scheme	347	192.91	192,91
	d. Drawee Bill Finance Scheme	1	2.00	172,71
)	Open Term Loans	136	38.32 √	22.40 😾
0	Clean, Term Loans	12	1.80	
1 .	Switch-over Loans	9	31.25	
2	"Grow an Entrepreneur" Scheme	41	1.03	27.40 🔆 0.71
3	Others		244.87	
	<u> </u>		244.0/	179.84
	Total	1908	668.13	570.27





#### DISTRICT-WISE DEPLOYMENT OF CREDIT

Table 4, below, furnishes data on TIIC's distribution of credit in the districts,

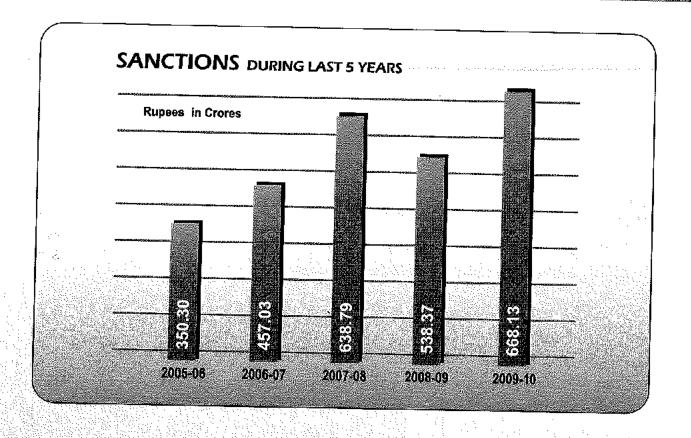
The Districts of Chennal, Coimbatore, Kancheepuram, Thiruvallur, Erode and Kanyakumari showed high credit absorption.

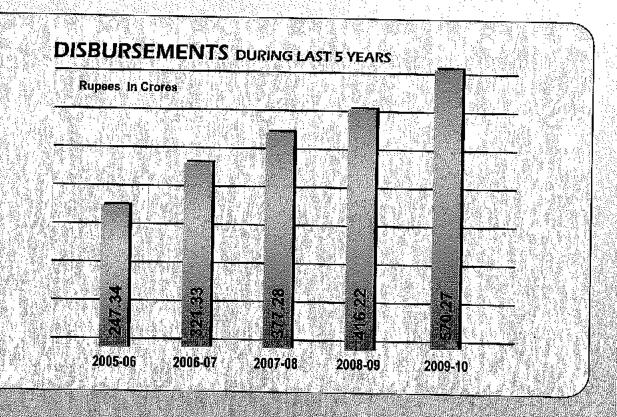
Table-4. DISTRICT-WISE DEPLOYMENT OF LOANS

(Rs. In Crores)

<u>.</u> .	-4. DISTRICT-WISE DEPLOYMENT		Sanction	Cumulative Sanctions			
No.	Name of the District	100 100 100 100 100 100 100 100 100 100	2009-10		)9 ^	upto 2009-10 Na. Ami	
		No.	Amt.	No.	Amt.	TRANSPORT A AVENUENCE	
1	Ariyalur	5	2.99	1	0.12	9	3,35
2	Chennal .	119	102.29	83	93.73	15202	1502.99
3	Coimbatore	183	52,59	135	80.75	12258	1280.94
4	Cuddalore	25	3.77	19	2.73	3903	116.73
5	Dharmapuri	30	6.36	6	1.92	4951	234.89
6	Dindigul	61	31,12	42	10.97	2123	233.88
7	Erode	61	38.14	31	7.35	2992	394,62
8	Kancheepuram	65	56.31	51	68.07	8418	791,77
9	Kanyakumari	11)	34.82	100	22.70	3255	213.95
, 10	Karur	34	11.18	17	7.28	577	87.57
11	Krishnagiri	62	17.83	19	14.80	184	83,47
12	Madural	109	16,58	70	30.43	9)57	340,66
13	Nagapattinam	6	0,47	1	0.10	611	25,41
14	Namakkal	31	5,29	17	3.50	738	91,25
15	Perambalur	7	1,32	3	0.59	103	6,92
16	Pudukottai	76	19,39	58	18.84	2976	142,69
17	Ramnad	16	2,99	24	3.17	3583	86,76
18	Salem	58	12.20	16	4.83	5539	324,93
19	Sivagangai	54	6,08	26	3.27	1530	76,58
20	Thanjavur	45	12.31	23	7.64	3826	95.74
21	The Nilgirls	2	0,13			144	7.34
22	Theni	12	6,92	4	0.86	580	45.7
23	Thiruyallur	198	61,38	95	35.76	1589	385.22
24	Thiruvannamalai	11	].42	10	1.16	860	38.5
25	Tirunelveli	116	21,55	96	15.07	42 <b>4</b> 8	158.38
26	Tiruppur	80	26.64	_		-80	26.6
27	Thiruvarur	8	2.51	· 2	0.38	246	11.00
28	Trichy ,	81	32,34	74	33.79	5294	220,4
29	Tuticorin	64	28,08	75	15.36	2503	146.7
30	Vellore	17	18.93	23	4.91	4073	198,5
31	Villupuram	34	7.97	25	6.49	539	56.3
32	Virudhunagar	127	26.23	116	41.80	2885	236.3
33	Pondicherry & Other States			<del>_</del>	_	47	6.4
Ų.	Total	1908	668.13	1262	538.37	105023	7672.7

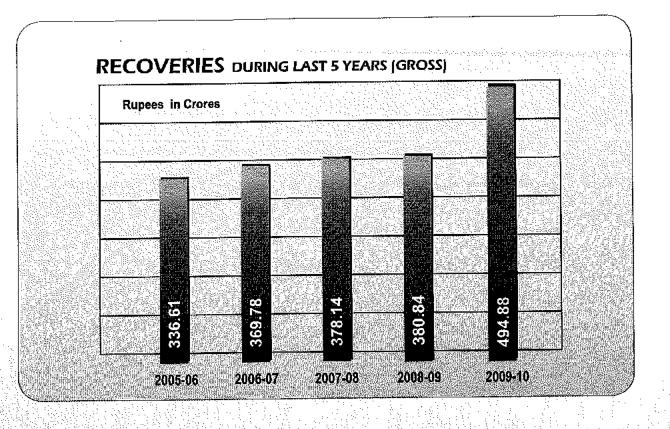


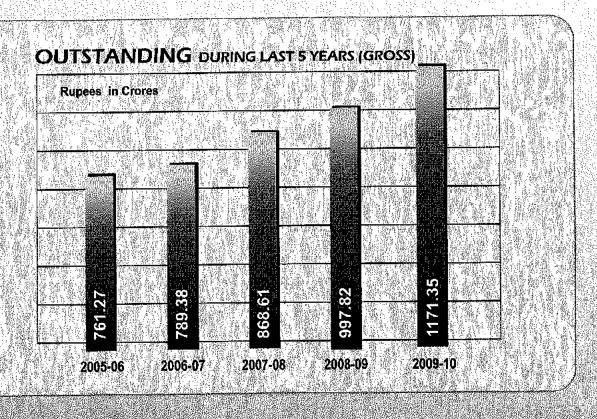






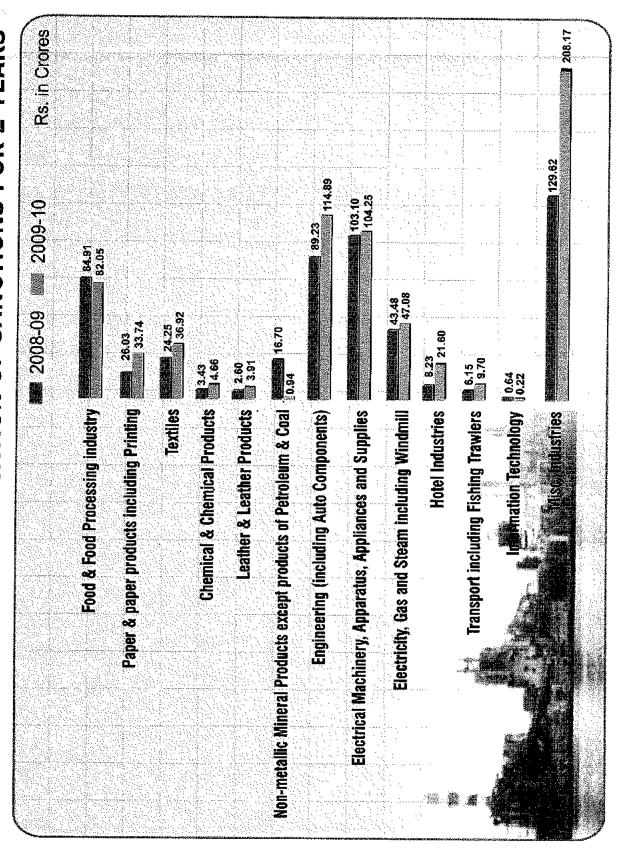




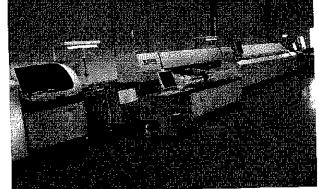




# INDUSTRY-WISE CLASSIFICATION OF SANCTIONS FOR 2 YEARS







#### Wave Soldering System

#### INDUSTRY-WISE DISTRIBUTION OF CREDIT

Table 5 shows industry-wise distribution in the Corporation's advances :

#### Table-5. INDUSTRY-WISE DISTRIBUTION OF CREDIT

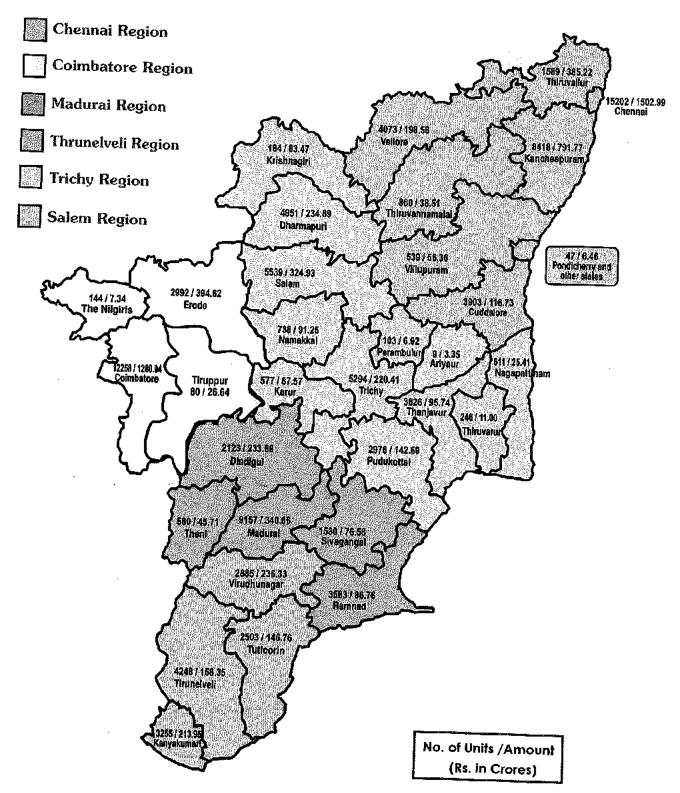
(Rs.in Crores)

S. No	Description	Sanctions (Gross)					Cumulative Sanctions upto			
			2009-10			2008-0	9	3	1.03.2010	2.1
		No.	Ami.	%	No.	Amt.	%	No.	Amt.	%
1	Food Processing Industry	291	82.05	12.28	311	84.91	15.77	9152	700.92	9.14
2	Sugar Factories & Refineries							37	154.86	2.02
3	Paper & paper products including printing & publishing	<b>8</b> 8	33,74	5.05	. 52	26:03	4.83	4842	343.08	4.47
4	Textiles	106	36.92	5.53	52	24.25	4.50	7839	1275.45	16.62
+ 5	Chemical & Chemical Products	10	4.66	0.70	11	3.43	0.64	4157	206.65	2.69
6	Leather and Leather products	12	3,91	0.59	7	2.60	0.48	1017	156.12	2,03
7	Non metallic mineral products except products of Petroleum & coal	2	0.94	0,14	49	16.70	3.10	794	63.74	0.83
8	Engg. (Incl. Auto components)	451	114.89	17.20	244	89.23	16,57	5122	802.92	10.46
Ģ	Electrical Machinery, Apparatus, Appilances and supplies	79	104.25	15,60	60	103.10	19.15	869	371.14	4,84
10	Electricity, Gas & Steam (Incl. Windmill)	ીઇ	47.08	7.08	9	43.48	80,8	85	236,82	3.09
11	Transport Equipment	**************************************				0.00	1.53	474 871	45.71 193.15	0.60 2.52
12	Hotel Industries	24	21.60	3.23	17	8.23		44826	626.10	8.16
13	Transport Incl. Fishing Trawlers	327			276	6.15	1.14	44020	24,35	0.32
14	Information Technology	, 3			1	0.64	0.12			28,46
15	the state of	499	208,17	31.13	173	129.62	24.08	24867		3,75
16	Loans to Govt. Corporations				) 			8		
_	TOTAL	1908	668.13	100.00	1262	538.37	100.00	105023	7672.77	100.00

The sectoral growth in advances was in sync with the general growth in different sectors registered during the year. The Corporation keeps track of its credit distribution to avoid concentration risks.



# District-wise Sanctions (Cumulative)





#### DISBURSEMENT

During the year under report, the Corporation disbursed Rs.570.27 Crores. The cumulative disbursement upto 31.3.2010 (since inception) is Rs.5442.58 crores, extended under various schemes.

#### ASSET QUALITY

Operational emphasis in the Corporation's business activity has been not only in business enhancement but, concomitantly, in asset quality and reduction in non-performing assets. Consequently, last year's performance was good, comprehensively.

Table-6. LOAN PORTFOLIO

(Rs. in Crores)

ASSET	2009-10	2008-09	2007-08	2006-07
Standard	984.94	753.99	604.22	458.56
Sub-standard	24.26	30.34	22.23	27,63
Doubtful	160.97	188.48	209.93	251.76
Loss Assets	1.18	25.01	32.23	51.43
Total	1171.35	997.82	868.61	789.38
Wriften-off	74.65	70,81	64.81	58.10
Total performing assets (PA)	984,94	753.99	604.22	458.56
Total Non-performing Assets (NPA)	186.41	243.83	264.39	330.82
% of performing assets to total advances	84.09	75.56	69.56	58.09
% of NPA to total advances (Gross NPAs)	15.91	24.44	30.44	41,91
% of Net NPA to (Net) advances	3,35	5.29	4.65	13.44

#### Strategies for Asset Quality

The Corporation has been taking the following steps to reach its objective:

- > sharper appraisal and follow-up
- personnel training for skills build-up
- the positioning of a loan monitoring and rehabilitation department and a recovery department at the Head office, each headed by an experienced official, to closely monitor performance.

close association of the Audit department; enhancing the scope and depth of inspections in the new Internal audit policy and process.

# The Loan Monitoring and Rehabilitation Department:

The department

- tracks portfolio health; slippage
- > acts to upgrade Asset status
- analyses NPA situation and reports to Board on quarterly basis.
- provides timely rehabilitation/ restructuring programmes for the revival of potentially viable slck units. During 2009-10, the loan accounts of 48 units facing difficulties were restructured which involved, inter-alia, postponement of principal to the tune of Rs.10.40 Crores.
- follows up requests of the clients like release and substitution of collateral: resolution of special problems
- follows up BIFR cases

The department co-ordinated work in connection with the clearance of loans under "TIIC's Liquidity Stimulus Package Scheme", a special scheme formulated to mitigate liquidity problems faced by the Micro, Small and Medium Enterprises clients in Standard Asset Category due to industrial recession. Loans ranging from Rs.25,000 to Rs.15 lakhs were



High Temperature Liquid Painting Plant



accorded to 304 clients, the total sum being Rs.13.90 crores. This was a significant sickness-preventive measure.

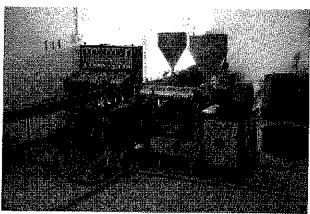
#### A significant role:

As per the New Policy of the Govt. of Tamilnadu for rehabilitation of sick MSMEs, TIIC has been given a vital role. TIIC evolved an application format for applying for rehabilitation and preliminary assessment formats for processing by the General Manager, District Industries Centre. It has been co-ordinating with the Industries Commissioner and the Director of Industries and Commerce in the implementation of the Policy.

#### The Recovery Department:

The department

- focuses on recovery.
- versees the functioning of the Special Recovery Branches; monitors and reviews NPA position.
- while all legal remedies, including those available under the DRT structure, SFC Act and the SARFAESI Act, are followed, the department places emphasis on the compromise (OTS / Negotlated settlement) route, in view of its inherent advantages in time and costs.
- apart from the modified settlement schemes for NPA accounts upto Rs. 10.00 lakhs, under the Small Loans Settlement Scheme (SLSS) In operation since December 2008, the following stratified programmes were evolved during this year.



Guarden hose manufacturing unit

- One-Time Settlement Scheme for loans upto Rs. 1.00 lakh with asset backup.
- One-Time Settlement scheme for loans above Rs.1.00 lakh and upto Rs.10.00 lakhs where the advances had some security in the form of machinery/vehicles.
- One-Time Settlement scheme policy for semi-automatic powerlooms, with loans upto Rs.5.00 lakhs.

The above approaches helped the reduction of 364 NPA units, with the relative amount being Rs.57.42 crores.

#### Generation of additional income:

With a view to generating additional income and for optimal utilization of available manpower, the Corporation has been exploring avenues for non-fund based income. An initiative was taken, consequently, to act as corporate agent for general insurance business.

Since January this year, the Corporation has been working as a corporate agent for The Oriental Insurance Company Limited, after getting an executive trained to comply with the requirements of the Insurance Regulatory Development Authority (IRDA). Selected officials at Head Office have been designated to promote business. The Corporation commenced referring underwriting proposals to OICL since February, 2010.

#### **Quality Certification**

The Corporation obtained IS/ISO 9001:2000 Certification from Bureau of Indian Standards (BIS) for its Quality Management Systems in December 2004 for a period of three years for the process of sanction and disbursement of loans including Documentation for Chennal & Kancheepuram Branch and Head Office.

The ISO Certification, after Surveillance and Renewal Audits by Bureau of Indian Standards, was renewed for a further period of three years upto November 2010.

#### **Employment Generation**

The financial assistance extended by the Corporation has generated an estimated additional employment for about 16,640 persons during the year 2009-10.

#### Resources

For the funding of its lending operations, the Corporation had, till 2004-05, a special adhoc Bond Facility from RBI every year. After its withdrawal, the Corporation has been making adequate stand-by arrangements. It obtained a stand-by overdraft facility of Rs. 50 crores from Indian Bank to meet the short term temporary liquidity mismatch in funds flow, in addition to the existing Rs.15 crores facility. The Corporation has, however, been resorting mostly to SIDBI's Refinance and loan facilities, in view of the cost advantage and quick response.



Desiccated Coconut Powder Unit

Such refinance stood at Rs.150 crores in 2009-10 as against Rs.120 crores in 2008-09. In addition, the Corporation also obtained short term refinance of Rs.75 crores repayable in 3 months. Out of this, Rs. 50 crores was repaid during the year.

Table-7. DETAILS OF APPLICATIONS MADE TO SIDBI

(Rs. in Crores)

Year	Amount sanctioned	O/s. at the beginning of the year	Refinance drawn	Repayment made	O/s. at the end of the year
	Amt.	Amt.	Amt.	Amt.	Amt.
2008-09	128.01	218.89	128.01	12.28	334.62
Short Term	40.00	_	40.00	_	40.00
2009-10	150.00	334.62	150.00	25.18	459.44
Short Term	75.00	40.00	75.00	90.00	25.00

#### Treasury

The Corporation redeemed SLR bonds, on maturity, to the extent of Rs. 13.85 crores during the year.

#### Fixed Deposits:

As on 31.03.2010, fixed deposits aggregated Rs.62.27 crores. Besides that, the Corporation gathered inter-corporate deposits of Rs.77.70 crores.

#### Corporate Governance:

The Corporation, established in 1949 and Incorporated under the Indian Companies Act, 1913, was promoted by the Government of Tamilinadu with an objective to support Industrial growth in the State, with focus on

Micro, Small and Medium enterprises(MSME). If follows regulations as laid down by RBI / SIDBI.

The Corporation is committed to the best practices in corporate governance - not only to meet the competing desires of different stake holders and compliance to regulatory requirements - but also to weave them into the very fabric of its functioning - for management and personnel excellence, for high level of business ethics, for optimizing all stake holders' value and to move towards leadership among all State Financial Corporations.

To this end, the Corporation has, structurally,

a Chairman and a Managing Director, both full time



- a Board of Directors which plays a supervisory and advisory role
- several committees charged with specific roles
- executives with specific functionalities in the organizational process.

#### TIIC's BOARD OF DIRECTORS:

The Board addresses itself to all policy and major operational areas and appoints sub-committees for selected areas.

The Board has, as competent and experienced members,

- > TIIC's full- time Chairman
- > TIIC's full-time Managing Director (since November 2008 the Corporation has a

- combined post of Chairman and Managing Director as CEO).
- Addl. Chief Secretary to the Government for Micro, Small and Medium Enterprises Department.
- Special Secretary to the Government, Industries Department.
- The Deputy Secretary to the Government of Tamilnadu, Finance Department.
- Two representatives of SIDBI at the rank of its Chief General Manager / General Manager.
- A nominee director of the State Government, and,
- The President, TANSTIA

As on 31.03,2010, the Corporation's Board had the following Directors:

SI. No.	Name of the Director	Designation	Nature of Directorship	Date of appointment
1.	Tmt. Sheela Rani Chunkath, IAS., Principal Secretary	Chairperson & Managing Director	Executive	03.11.2008
2.	Thiru P. Selvam, IAS., Addl. Chief Secretary to Government, Micro, Small and Medium Enterprises Dept.	Director	Non-Executive	09.07.2007
3.	Selvi Apoorva, IAS., Spl. Secretary to Government, Industries Department	Director	Non-Executive	26.02.2010
4.	Dr. Vijay M. Pingale, IAS., Dy. Secretary to Government, Finance Department	Director	Non-Executive	10,07,2009
5.	Thiru S. Sundar, CGM (Retd.), State Bank of India	independent Director	Non-Executive (Govt. Nominee)	20.09.2005
6.	Thiru D.Gandhikumar, President, TANSTIA	Independent Director	Non-Executive	28.11.2008
7.	Thiru Namgial Chief General Manager, SiDBI	Director	Non-Executive	28,11.2008
8.	Randolph Edmund Rowe General Manager, SIDBI	Director	Non-Executive	26.06.2009

#### Notes:

1. Tmt.Sheela Rani Chunkath,I.A.S., was appointed as Chairperson on 11.01.2008. When the then Managing Director, Thiru S.K.Prabhakar,IAS, was transferred, she assumed additional charge as Chairperson and Managing Director.

Thiru C. Umashankar, IAS., was subsequently appointed as Managing Director on the 11th August, 2008 and relinquished that post on 3rd November, 2008 on his transfer.

Tmt. Sheela Rani Chunkath, IAS resumed charge as TilC's CMD, from that date.







Directors who served on the Board during 2009-10 and relinquished their posts due to change in assignment:

	angen point.	
SI. No.	Name of the Director Tvl.	Period of Time
1. 2. 3.	R.M. Nair, General Manager, SIDBI V. Arun Roy, I.A.S., Deputy Secretary to Govt. Finance Department P. Sivasankaran, I.A.S., Special Secretary to Govt., Industries Department R. Kirlosh Kumar, I.A.S., Deputy Secretary to Govt., Industries Department	28,11.08 to 26.06.2009 14.09.07 to 10.07.2009 08.05.08 to 12.08.2009 12.08.09 to 26.02.2010
	No.	-11

No director on the Board is, in any way, connected to any other director of the Board.

#### COMMITTIES OF THE BOARD

The Board has constituted the following committees to provide specified and focused governance on key functional areas.

No.	Committee	Members	Chairman	Main responsibility areas
1.	Executive Committee	1. The Chalrman, TIIC 2. The MD., TIIC 3 Director representing StDBI 4. Independent Director (nominee of the State Government)	The Chairman, TIIC	All areas relating to loans and advances utilising the overall powers of the Board, above that of the Corporation's Regional Committee.
2.	Audit Committee	<ol> <li>Independent Director (Nominee of the State Government)</li> <li>Director representing SIDBI</li> <li>The CMD., TIIC</li> </ol>	The Independent Director	Overseeing and directing the total audit functions of the Corporation; all Internal inspections; audits by the external audits/SiDBI/AG; Periodic and Annual financial reports; write-off & bad loans.
3.	Default Review Committee	<ol> <li>The Chairman, TIIC</li> <li>The MD., TIIC</li> <li>Director representing SIDBI</li> <li>Independent Director (Nominee of the State Government)</li> </ol>	The Chairman,	Overseeing and directing the Corporation's performance in areas relating to NPAs, compromise settlements, etc. within the overall powers of the Board and above those of the Regional Committee.
4.	Staff Committee	<ol> <li>The Chairman, TIIC</li> <li>The MD., TIIC</li> <li>Director representing Government Finance Dept.</li> </ol>	The Chairman, TIIC	HR areas like recrultment, promotions for the post of Assistant General Manager and above
		<ol> <li>The MD., TIIC</li> <li>Director representing Government Industries Dept.</li> <li>Director representing Government Finance Dept.</li> </ol>	The MD., TIIC	H.R. areas like recruitment, promotions for the post of Manager and below.



#### MEETINGS:

The Board of Directors met eleven times in 2009-10. The Annual General Body Meeting was held in Chennai on the 6th August, 2009.

The Executive Committee of the Board met fourteen times during the year; the Default Review Committee met twelve times, the Audit Committee met four times and the Staff Committee met twice.

#### Grievance Cell

The Grievance Cell of the Corporation received 127 petitions through the Chief Minister's Special Cell during the year 2009-10 and disposed 118 petitions.

#### Internal Audit

During the year, the Internal Audit Department covered 29 branch offices, on a quarterly basis. It also audited the Regional Offices at Salem, Colmbatore, Madurai and Trichy during the year.

# Statutory Information regarding employees under Section 217 (2A) of the Companies Act, 1956.

Employees in receipt of remuneration in excess of Rs.2.00 Lakhs per month or Rs. 24.00 lakhs per annum - NiL

#### Listing on the Stock Exchange

SLR Bonds issued by the Corporation are listed in the Madras Stock Exchange, as stipulated by RBI. The Corporation compiles with Clause 49 of the Listing Agreement.



Fettling Process of Aluminium Die Casting unit

#### Compliance Officers

- 1. Thiru R. Jayaprakasam, Company Secretary, has been appointed as the Compliance Officer for complying with the various provisions of SEBI and the provisions of the Listing Agreement with the Madras Stock Exchange, He reports to the Corporation's Chairman.
- Thiru R. Jayaprakasam, Company Secretary, has been appointed as the Compliance Officer as required under the Right to Information Act. He reports to the Corporation's Chairman.

The Corporation received 120 requests during 2009-10 and provided information in respect of all the cases, within the stipulated time,

3. Thiru M.Muthukrishnan (Dy.General Manager, IA), has been appointed as the Nodal Officer for Know Your Customer (KYC) and Anti-Money Laundering (AMC) compliance, as per RBI /SIDBI directions.

No unsatisfactory report was generated by the Corporation in 2009-10.

#### **Policy and Processes**

#### Credit Policy

The Corporation reviewed and issued a fresh / comprehensive credit policy on the 1st August, 2008,

#### 2. Know Your Customer (KYC) and Anti-Money Laundering (AML) Policy

A new AML and KYC policy was Issued in May 2009.

The KYC policy has been implemented fully. The requisite forms for all 'Live' cases (Standard, Sub-standard and D1 cases) have been obtained and verified by the Internal Audit Department.

The AML policy has also been implemented fully. The Nodal Officer receives, regularly, monthly statements on AML from all branches and sends consolidated AML statements containing defails of each remittance Rs.10.00 lakhs and above to the





#### Directors' Responsibility Statement

Directors hereby confirm that:

- All accounting standards which have to be mandatorily followed have been complied with in the preparation of accounts for the year ended 31st March, 2010.
- Significant accounting policies, consistently followed by the Corporation, have been given as Notes annexed to and forming part of the Balance Sheet and Profit and Loss Account,
- Adequate care has been taken for the maintenance of accounting records.
- The accounts for the year have been prepared on a "going concern concept"
- The financial statements have been audited by M/s. Viswanathan & Swaminathan, the Statutory Auditors. Their report is appended.

#### Treasury

Only the SLR Bonds issued by the Corporation are listed with the Madras Stock

Exchange, as stipulated by RBI. The Corporation complies with clause 49 of the listing agreement.

#### **Acknowledgements**

The Board of Directors wishes to thank the Government of Tamilnadu, Small Industries Development Bank of India (SIDBI), the Reserve Bank of India, Commercial Banks, MSME Development Institute and other State level institutions viz., State Industries Promotion Corporation of Tamilnadu (SIPCOT), Tamilnadu Industrial Development Corporation Limited (TIDCO), Small Industries Development (SIDCO), Limited Corporation Consultancy and Services Ltd., the Electronics Corporation of Tamilnadu (ELCOT) and the Tamil Nadu Small and Tiny Industries Association (TANSTIA) for their continuous cooperation and assistance.

The Board of Directors takes great pleasure in recording its appreciation of the dedicated services rendered by the erstwhile Directors on the Board and the Officers and Staff of the Corporation.

For and on behalf of Board of Directors

SHEELA RANI CHUNKATH
PRINCIPAL SECRETARY /
CHAIRPERSON & MANAGING DIRECTOR

THE TIIC LIMITED CHENNAI 600 035 Date: 28.05.2010



Some of the Directors, by virtue of their posts, hold certain other Directorships, as appointed by the State Government.

SI. No.	Name of the Director Tvi.	Designation	Other Directorships
1.	Sheela Rani Chunkath, I.A.S., Principal Secretary	Chairperson & Managing Director	DIRECTOR:  1. Guindy Indl. Estate Infrastructure Upgradation Company (GEIUC)  2. Chettinad Cement Corporation Ltd.  3. Seshasayee Paper and Boards Ltd.  4. State Industries Promotion Corporation of Tamilinadu (SIPCOT)  5. Tamilinadu Small Industries Development CorporationLimited (TANSIDCO)  6. ITCOT Consultancy & Services Limited (ITCOT)
			MEMBER:
			<ol> <li>Industrial Guldance &amp; Export Promotion Bureau (GUIDANCE)</li> </ol>
2.	P. Selvam, I.A.S., Additional Chief Secretary to Government, Micro, Small and Medium Enterprises Department, Government of Tamilnadu	Director	<ul> <li>DiRECTOR:</li> <li>1. Tamilnadu Small Industries</li> <li>Development Corporation Limited (TANSIDCO)</li> <li>2. Tamilnadu Small Industries</li> <li>Corporation (TANSI)</li> </ul>
3.	Apoorva, i.A.S., Special Secretary to Government, Industries Department, Government of Tamilinadu	Director	DIRECTOR:  1. Tamilnadu Industrial Explosives Limited (TIEL)  2. TANFAC Industries Limited  3. TICEL Bio-park Limited  4. Tamilnadu Cements Corporation Limited (TANCEM)  5. Tamilnadu Sait Corporation Limited (TANSALT)
			Chairman & Managing Director - In Charge
			6. Southern Structurals Limited (SSL)
			MEMBER:
) (	Dr. Vijay M. Pingale, I.A.S., Deputy Secretary to Sovernment, Finance Department, Sovernment of Tamilnadu	Director	<ol> <li>Chennai Environmental Management Company of Tanners (CEMCOT)</li> <li>DIRECTOR:         <ol> <li>Tamilnadu Adi-Dravidar Housing and Development Corporation Ltd. (TAHDCO)</li> <li>Tamilnadu Industrial Explosives Limited (TIEL)</li> <li>Tamilnadu Small Industries Development Corporation Limited (TANSIDCO)</li> </ol> </li> <li>Tamilnadu Road Infrastructure Development Corporation (TNRIDC)</li> </ol>

Financial Intelligence unit - India (FIU), New Delhi.

#### 3. Internal Audit Policy

A fresh internal audit policy with revamped inspection systems and procedures has been finalised. It will be issued by the beginning of the next financial year. It will enhance the scope and depth of the Corporation's Internal audit process, with appropriate risk management enhancements, to further improve the Corporation's structural efficiency and portfolio health.

#### **Human Resource**

The Corporation considers its human resource as a critical component for its governance and business.

As on 31.03.2010, the Corporation's staff strength was as follows :

Management	Total Strength	
Chairperson & Managing Director (Full time)		
Senior Officers	232	
Junior Officers	276	
Office Assistants	83	
Total	591	

The Corporation is highly sensitized to environmental changes and competition from a multitude of institutions. Managing and motivating the workforce, towards confident, competent and aggressive marketing and providing exemplary service to customers, continues to be the Corporation's focus area. To improve physical health, the Corporation provided a Gymnasium for its personnel and facilities for checking Blood-pressure and Sugar level, yoga classes for employees in the office listelf to help meet work stress; organized staff picnics, sports tournaments, and incentives for performance.

The Corporation also organized a special training program for all its 60 Senior Executives, at a haloyon location in Yercaud Hills, on Team Building, Motivation and Leadership skills. The training program included solving real life situations and improving core competencies, followed by a self-assessment; all participants

reported immense benefit from the program. A program for retirement counseling was also conducted.

Training programmes for skills covered Recovery management, Project appraisal & Finance. Team Building, Service orientation, Corporate governance & business ethics, Credit appraisal for woman managers, Managerial effectiveness, Risk management, NPA management & legal aspects, Asset liability management & resource mobilization.

In all, soft as well as functional skill updation was imparted to 483 employees through various external and in-house training programmes.

#### Corporate Social Responsibility

The corporation donated Rs.0.25 lakh to the Department of Women Studies, Bharathidasan University and Women Entrepreneurs Association of Tamilnadu, for jointly organizing a 2-days seminar on Entrepreneurial Opportunities for Women.

An amount of Rs.0.50 lakh was donated to Tamilnadu Science Forum, Pudukottai, to host the Tamilnadu State Childrens' Science Congress of the 17th National Childrens' Science Congress 2009.

Rs. 1.00 lakh was donated to Land for Tillers' Freedom (LAFII), towards contribution for the project to provide dependable shelter to the Tsunami affected poor at Nagapattinam.

Rs.10,000 was donated to the Secretary, Urumu Dhanalakshmi College Council, Trichy, towards its Women's day celebrations.

Rs. 5.40 lakhs was contributed, as a compassionate measure, to the Government General Hospital for the purchase of Cochlear implants, to help the poor, especially children, with impaired hearing.

#### Computerisation

The IT infrastructure has been continuously upgraded to match the Corporation's contemporary needs. The project is being implemented in a phased manner. An amount of Rs. 30 Lakhs was spent during the year towards the purchase of



Desktops, Laptops, Laser Printers & UPS Systems and providing server based endpoint security in all the systems in LAN.

A study of IT needs and solutions, by ELCOT, through a third party has been partly completed. A full thrust will be made on completion of the System Requirement Specification Study and for the development and implementation of a Centralised Database & Web-centric Solution, similar to Core Banking Solutions, during the next financial year, All required connectivity and hardware will be organized concomitant to implementation.

In the year 2010-2011, the Corporation will work aggressively towards migrating to webcentric solution and expects the pilot implementation to be completed by December 2010 and rolled out to all branches by 1st April 2011.

#### Risk Management

With the evolution of Basel I and Basel II norms, credit and operational risks management has become significantly stringent. The Corporation recognizes good risk management as an integral component of corporate governance and business development; It has, therefore, built in risk mitigation measures as set below. These are under constant review.

#### Credit Risk

The measures include the issuance of revised credit policy, enhanced credit appraisal with sharper risk analysis on financials, marketing, the customer's industry and management, increased usage of agencies like CIBIL, CRISIL, ICRA etc., to strengthen executive appraisal, strict adherence to Asset recognition norms, close monitoring to detect slippages at the earliest and initiating quick rehabilitation / recovery processes.

Prudential exposure norms have been set for borrowers and will be worked upon further. While concentration risks and industry exposure caps have not been adopted at macro level, this is taken care of while drawing annual business budgets and reviews.

The Corporation has a Credit Risk Assessment System as an adjunct to project appraisal and proposes to sophisticate it further. Security norms are strong in the Corporation's policy to help risk coverage.

Personnel skills are being constantly improved upon to enhance awareness and exposure to risk management concepts and process. The Corporation has a good mix of experienced generalists and officials with professional qualification in engineering, law, accountancy and business management.

The Internal audit capability was enhanced with the establishment of Regional Audit teams to facilitate proximity to the operational field and with the posts of the Team leaders being upgraded. Internal Audit will have deeper coverage in inspection and follow up systems, in tracking client performance and ensuring regulatory compliance areas, with its proposed enhacement.

Two special departments are functioning at Head Office for monitoring and rehabilitation and for Recovery.

#### Market Risk

The Corporation has very limited exposure in Investment in bonds and shares, with no trading.

Interest rates in the market are being kept track of and quick changes made in line with market risks.

#### Operational Risks

In anticipation of the introduction of Basel II norms relating to operational risks TIIC proposes to examine its possible impact on areas like provisioning and capital and initiate necessary action.

Incomplete and ambiguous instructions, mis-communications, misunderstanding at different levels, deficiency in internal controls and policies lead to operational risks. The Corporation has taken cognizance of such threats and has been closely examining its internal control systems, operational manuals/instructions, communications and branch responses to instructions, etc. Spreading awareness on operational risk at the different levels in the Corporation and imparting training will be one of the focus areas.





- Tamilnadu Cements Corporation Umited (TANCEM)
- 6. Tamilnadu Police Housing Corporation Ltd.

#### MEMBER:

- Tamilnadu Industrial Guidance & Export Promotion Bureau (GUIDANCE)
- 8. Information Technology (IT)
- Tamilnadu Khadt and Village Industries Board (TNKVIB)

#### DIRECTOR:

- 1. Kerala Venture Capital Trustee Limited
- 2. Kerala Venture Capital Fund Limited
- 3. Punjab Venture Capital Ltd.
- 4. Punjab Venture Investors Trust Ltd.

#### DIRECTOR:

- 1. SICOM Trustee Company Private Limited
- 2. SICOM Capital Management Private Limited

#### DIRECTOR:

Tamilnad Mercantile Bank Limited

#### DIRECTOR:

Tamilnadu Small Industries
 Development Corporation Ltd. (TANSIDCO)

#### PROPRIETOR:

2. Gandhi Kumar Foundry

5. Namgial Director
Chief General Manager,
Small Industries Development
Bank of India (SIDBI)

Director

Director

Director

6. Randolph Edmund Rowe
General Manager,
Small Industries Development

Bank of India (SIDBI)
7. S. Sundar

Chief General Manager (Retd), State Bank of India

8. D. Gandhi Kumar
President,
Tamilinadu Small & Tiny Industries
Association (TANSTIA)



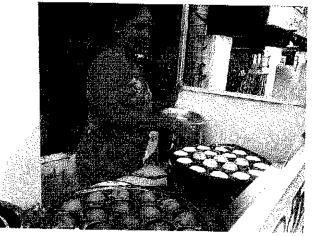
#### GROW AN ENTREPRENEUR SCHEME

As a part of our commitment to social obligations, the Corporation introduced, during the year 2008-09, modified in 2009-10, a new financing scheme to help first generation entrepreneurs with experience in a particular and relevant qualification implementing viable projects. The scheme aims at promoting entrepreneurship among the economically and socially disadvantaged section who are unable to offer collateral security / adequate promoter's contribution. The assistance under the scheme will be upto the maximum loan amount of Rs.5.00 lakhs for a single proposal. The promoter's contribution has been fixed at 10% of the project cost. The rate of interest to be charged is 14.5% p.a. Neither Collateral security nor personal guarantee are stipulated for the loans. The scheme will be covered under Credit Guarantee Fund Trust for Micro and Small Enterprises (CGTMSE),

The promoter should be introduced by a mentor who will undertake to guide the promoter in implementation and successful operation of the venture besides encouraging the promoter to repay the loan promptly. The mentor should be an individual who has a good reputation and has not defaulted to any Bank / Financial Institution. The role of the mentor is critical to the successful implementation of the "Grow an Entrepreneur" scheme.



Woman Auto Driver cum Owner



Kuzhi Paniyaram Making Unit

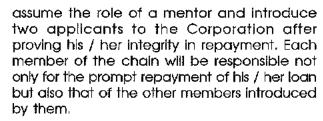
Normally, Financial Institution and Banks assist this category of new entrepreneurs through Non Governmental Organisations (NGOs) and Micro Finance Institutions (MFIs) with the resultant effect of beneficiary receiving the funds at a higher interest rate ranging from 20 to 24%. Moreover banks and Fls are apprehensive about lending directly to this segment of clientèle in view of the higher administration/transaction cost involved and the absence of an adequate recovery mechanism. The Corporation proposes to overcome this aspect by adopting a chain linked structure with the first mentor at the The mentor can introduce the apex. applicant and each applicant in turn can



Narikuravas Making Ornamental Beads



Hose Crimping Job Work Unit



The scheme has been visualized to cover a large number of women to empower them through entrepreneurship. Hence, women entrepreneurs with potential are identified and benefited under the scheme.

During the year 2009-10, 52 loans were sanctioned under the scheme to the tune of Rs.134.71 lakhs. Entrepreneurs from segments such as fast food eateries, engineering,



Solar Emergency Lamp Manufacturing Unit

tailoring, electricals, processed food and transport vehicles have also been covered under this "Grow an Entrepreneur" scheme. The repayment performance has been highly satisfactory with 100% prompt repayment by the clients under the Scheme. This has helped in breaking the myth that granting of small sized loans to individuals for micro projects largely result in NPAs.

It has been demonstrated that significant transformation has been brought into the lives of the clients who have been extended financial assistance under the scheme so far. In view of this, TIIC shall fix ambitious targets for the portfolio to be built under the scheme for the year 2010-11.





# VISWANATHAN & SWAMINATHAN CHARTERED ACCOUNTANTS

JAYSHREE APARTMENTS NEW NO. 60, OLD NO. 39 SECOND MAIN ROAD, R.A.PURAM CHENNAI-28 PH: 24353020/24354030

#### **AUDITOR'S REPORT**

#### To the Members of the Tamil Nadu Industrial Investment Corporation Limited Chennai

- 1. We have audited the attached Balance Sheet of the Tamil Nadu Industrial Investment Corporation Limited ("The Company") as at March 31,2010, and the related Profit and Loss Account and the Cash Flow Statement for the year ended on that date annexed thereto, which we have signed under reference to this report. These financial statements are the responsibility of the Company's Management. Our responsibility is to express an opinion on these financial statements based on our audit.
- 2. We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on test basis evidence supporting the amounts and disclosures in the financial statement. An audit also includes assessing the accounting principle used and significant estimates made by the Management as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
- 3. As your company is defined as a Banking company for the purpose of this Act by Company Law Board vide its Letter dated 28.06.1960, the Companies (Auditor's Report) Order, 2003, as amended by Companies (Auditor's Report) (Amendment) Order, 2004 (together, the "Order"), issued by the Central Government of India in terms of Sub-section (4A) of Section 227 of the Companies Act, 1956, of India (the Act) is not applicable for your company.
- 4. Further to our comments referred to in Paragraph 3 above, we report that:
  - a. We have obtained all the information and explanations, which to the best of our knowledge and belief, were necessary for the purposes of our audit;
  - b. In our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
  - c. The Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report are in agreement with the books of accounts;
  - d. In our opinion, the Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report comply with the accounting standards referred to in sub-section (3C) of section 211 of the Act;
  - e. On the basis of written representations received from the Directors, as on March 31, 2010, and taken on record by the Board of Directors, none of the Directors are disqualified as an March 31, 2010 from being appointed as a Director in terms of clause (g) of sub-section (1) of section 274 of the Act:
  - f. In our opinion and to the best of our information and according to the explanations given to us, the said financial statements together with the notes thereon and attached thereto, give in the prescribed manner the information required by the Act and gives a true and fair view in conformity with the accounting principles generally accepted in India;
    - In the case of the Balance Sheet, of the state of affairs of the Company as at March 31, 2010;
    - II. In the case of the Profit and Loss Account, of the Profit for the year ended on that date; and
    - ill. In the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

For Viswanathan & Swaminathan
Chartered Accountants
Name: S.RAMA KUMAR
(Partner)
Membership No: 20405

Firm Registration No. 004763 dt.1/9/85.

Place: Chennal Date: 31,05,2010





# **ACCOUNTS**

# BALANCE SHEET AND PROFIT AND LOSS ACCOUNT



# THE TAMILNADU INDUSTRIAL BALANCE SHEET

AS AT 31.3,2009	CAPITAL AND LIABILITIES	AS AT 31.3.2010	
Rs.		Rs.	Rs.
	1 <u>CAPITAL</u> Authorised		
3,000,000,000	30,00,000 Equity		
3,000,000,000	Shares of Rs.1,000/- each		3,000,000,000
	Issued		
2,835,000,000	28,35,000 (L.Y.28,35,000) Equity shares of Rs.1,000/- each		2,835,000,000
	Subscribed and Paid-up a) 27,49,956 (L.Y.27,49,956) Equity Shares of		
2,749,956,000	Rs.1,000/- each fully paid	2,749,956,000	
85,000,000	b) 85,000 (L.Y.85,000) Spl.Equity Shares of Rs.1,000/- each (Issued under Sec. 4-A of the State	85,000,000	·
2,834,956,000	Financial Corporation's Act 1951)		2,834,956,000
2	RESERVES & RESERVE FUND		
	i) RESERVES		
	c) Revaluation Reserve		
1,535,500,000	Revaluation of lands held		1,535,500,000

4,370,456,000	A	
4,070,400,000	Carried over	4,370,456,000
···		







# INVESTMENT CORPORATION LIMITED AS AT MARCH 31, 2010

AS AT 31.3.2009		PROPERTY AND ASSETS	Sch. Ref.	AS A	31.3.2010
Rs.				Rs.	Rs.
	1	CASH & BANK BALANCES			
5,330,262	α)	Cash-in-hand			7,425,7 <b>9</b> 9
	b)	Balance with banks			
1,067,706	l)	Reserve Bank of India		938,447	
238,443,544	ii)	Current A/c with Scheduled Banks		190,459,487	
200,354,984	III)	Term Deposits with Banks		339,674	
828,700,000	iv)	P.D. A/c with RBI		828,700,000	1,020,437,608
					1,020,407,000
	2	<u>INVESTMENTS</u>			
		Investment in shares	2		
97,938,960		Quoted	-	109,072,905	
1,248,513		Non Quoted (Market value of quoted shares		9,156,048	
		Rs. 1,195,670,863) (LY Rs. 1,208,174,413)			118,228,953

1,373,083,969	Carried over	1,146,092,360
1,3/3,400,707		



# THE TAMILNADU INDUSTRIAL BALANCE SHEET

AS AT 31.3.2009	CAPITAL AND LIABILITIES	Sch. Ref.	AS	AT 31.3.2010
Rs.			Rs.	Rs.
4,370,456,000	Brought forward			4,370,456,000
	ii)a) SPECIAL RESERVE FUND			
	(in terms of Sec.35-A of the			
	State Financial Corporation's			
	Act, 1951 representing dividend			
	foregone by the Govt. of			
	Tamilnadu and IDBI)			
24,999,716	Balance as per last Balance Sheet	24	,999,716	
_	b) VENTURE CAPITAL FUND			
11,771,811	Balance as per last Balance Sheet	11	.771,81 <b>1</b>	36,771,527
	3 BONDS			
	(Guaranteed by the Govt. of Tamilnadu			
	both as to principal and interest)			
1,499,519,000	Bonds	1		1,361,010,000
	4 <u>DEPOSITS</u>			
	(Guaranteed by the Govt. of Tamilnadu)			
366,290,647	Fixed Deposits	622	712,563	
371,000,000	Inter Corporate Deposit	777	000,000	1,399,712,563

/ ( / / 007 77 /		
6,644,037,174	Carried over	7,167,950,090
		7,107,730,070







# INVESTMENT CORPORATION LIMITED AS AT MARCH 31, 2010

AS AT 31.3.2009	PROPERTY AND ASSETS	Sch. Ref.	AS AT 31,3,2010		
Rs.			Rs.	Rs.	
1,373,083,969	Brought forward			1,146,092,360	
	3. LOANS AND ADVANCES  (After adjusting cumulative provision	3			
7,944,552,651	of Rs. 1,522,525,462 (L.Y Rs. 2,033,696,041)			10,191,006,920	
1,732,584,903	4. NET FIXED ASSETS	4		1,733,314,700	



# THE TAMILNADU INDUSTRIAL BALANCE SHEET

AS AT 31.3.2009	CAPITAL AND LIABILITIES	Sch. Ref, AS	AT 31.3,2010
Rs,		Rs.	Rs.
6,644,037,174	Brought forward		7,167,950,090
1,711,301,667	5 BORROWINGS  i) a. By way of refinance from SIDBI	3,106,750,116	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
1,634,895,589	(other than NEF Scheme)		
	<ul> <li>b. National Equity Fund Scheme (Secured by declaration to hold the security of the borrowers of the Corporation in respect of refinance obtained upon trust for SIDBI)</li> </ul>	1,487,668,280	
287,000,000	ii) Borrowing from TN Power Finance (Secured by declaration to hold the security of the borrowers of the Corporation in respect of Refinance obtained for Wind Mills upon trust for TN Power Finance)	142,000,000	
125,000,000	III) Loan in lieu of capital - IDBI (Unsecured) IV) Term Loan from Banks	125,000,000	
	(Guaranteed by the Government of Tamilnadu and secured by charge on loans released by SIDBI due to repayment)	948,730,965	
400,000,000 72,000,000	v) Short Term loan from SIDBI vI) Term Loan from SIDBI	250,000,000	
-	(Guaranteed by Govt. of Tamilinadu) vii)Term loan from banks (Secured by charge on loan released by	48,000,000	
5,562,657,878	SIDBI due to Repayment)	343,140,165	
	C. Carlessaullan, days 10		6,451,289,526
	Subvention from the Government		14,146,440
	OTHER LIABILITIES AND PROVISIONS		
384,000	i) Seed Capital from SIDBI ii) Advances & Deposits from	384,000	
375,285,645 476,883,668	Constituents and others	410,726,754	
470,000,000	ill) Liability for others iv) Agency arrangement	455,137,722	
.136,700,000	Funding by Govt. of Tamilnadu	1,136,700,000	
826,700,000	Less: Funds provided to Sugar Mills (held in P.D. A/c)	310,000,000 826,700,000	
15,105,452	v) Provision on Standard Assets	18,849,802	•
3,744,350	Add: Provision for Current Year	5,773,619	
18,849,802		24,623,421	
			1,717,571,897
,918,944,607	Carried over	1:	5,350,957,953





# INVESTMENT CORPORATION LIMITED AS AT MARCH 31, 2010

AS AT 31.3.2009		PROPERTY AND ASSETS Sch. Ref.	AS A	T 31.3.2010
Rs.			Rs.	Rs.
11,050,221,523		Brought forward		13,070,413,980
136,808,811	5	DEFERRED TAX ASSET		56,645,722
	6	OTHER ASSETS		
75,170,329		<ul><li>i) Staff Housing Loan</li><li>ii) Other Advances &amp; Deposits/ other dues recoverable from</li></ul>	68,411,549	
33,997,071		borrowers & others Cumulative provision of Rs.52,983,415) (L.Y. Rs.70,904,249)	37,026,187	
482,068 62,565		III) Prepaid Expenses iv) Interest accrued /due	703,858 203	· 106,141 <i>,7</i> 97
	7	ADVANCE INCOME TAX, INTEREST TAX, WEALTH TAX AND F.B.T.		
149,045,540		Income Tax	91,863,557	
1,252,709		Interest Tax	494,144	
2,293,468		Wealth Tax	-	
2,405,219		Fringe Benefit Tax	495,684	92,853,385
14,146,440	8	Dividend Deficit Account		1 <b>4,146,44</b> 0



# THE TAMILNADU INDUSTRIAL BALANCE SHEET

AS AT 31.3.2009	CAPITAL AND LIABILITIES	Sch. Ref. AS	AT 31.3.2010
Rs.		Rs,	Rs.
13,918,944,607	Brought forward		15,350,957,953
	8 PROVISION FOR INCOME TAX, INTEREST TAX AND WEALTH TAX		
	INCOME TAX		
687,158	Balance as per last Balance sheet	_	
	INTEREST TAX		
758,565	Balance as per last Balance sheet	·	
	WEALTH TAX		
2,312,281	Balance as per last Balance sheet	3,132,281	
820,000	ADD: Provision for the year	793,000	
3,132,281	LESS: Set off of earlier Year payments	3,112,697	- 812,584
	FRINGE BENEFIT TAX		0.12,500,
1,735,504	Balance as per last Balance Sheet	_	
630,000	ADD: Provision for the Year	_	
2,365,504			<b>-</b>

13,925,888,115	TOTAL	15,351,770,537

Schedules 1 to 5 form part of the financial statements,

R. JAYAPRAKASAM Company Secretary SHEELA RANI CHUNKATH

Principal Secretary / Chairperson & Managing Director

Place : Chennai-35 Date : 31.05.2010







# INVESTMENT CORPORATION LIMITED AS AT MARCH 31, 2010

AS AT 31.3.2009	PROPERTY AND ASSETS Sch. Ref.	AS	AT 31,3.2010
Rs.	Brought forward	Rs.	Rs. 13,340,201,324
	9 PROFIT AND LOSS ACCOUNT		•
2,753,635,869	Balance as per last Balance Sheet	2,460,002,372	
293,633,497	<b>Less:</b> Profit transferred dur <b>i</b> ng the year	448,433,159	
2,460,002,372			2,011,569,213

13,925,888,115	TOTAL	15,35 <u>1,770,537</u>

s. sundar Director As per our report of even date annexed For M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants

s. RAMAKUMAR Partner



# THE TAMILNADU INDUSTRIAL PROFIT AND LOSS ACCOUNT FOR

1,027,360,908		Carried over		1,017,146,592
986.272	"	Legal & Other Professional Expenses	·	847,638
157,865	,,	For Travelling and Conveyance	112,679	351,024
44,532		For Other services	113,345	
27,575		For Tax Audit	25,000	
110,300		For Statutory Audit	100,000	
••	59	Audit Fees		
1,205,219	"	Inspection & Recovery cost		1,464,190
125,032	"	Bank Charges		134,500
3,248,977	"	Repairs & Renewals		2,926,179
2,237,522	91	Publicity and Advertisement & Business Promotion Expenses		1,724,838
1,302,568	,,	Printing and Stationery		1,381,019
3,241,270	**	Postage, Telegrams & Telephones		3,146,657
13,434,335	39 .	Rent, Rates, Insurance and Lighting		12,722,533
21,208,094	39	Contribution to Provident Fund		28,780,229
81,150	"	Directors' Sitting Fees & Expenses		82,693
3,500,948		Others	4,455,756	4,803,143
302,158	"	Travelling & Other Allowances Chairman and Managing Director	347,387	
378,363,699	77	Others	272,268,069	274,328,350
3,227,266	"	Salaries and Allowances Chairman and Managing Director	2,060,281	
594,556,126	Το	Interest On Deposits, Bonds, Debentures & Other Borrowings		684,453,599
Rs.	_		Rs.	Rs,
FOR THE YEAR ENDED 31,3,2009		EXPENDITURE		OR THE YEAR DED 31.3.2010





# INVESTMENT CORPORATION LIMITED THE YEAR ENDED MARCH 31, 2010

FOR THE YEAR ENDED 31.3.2009		INCOME		R THE YEAR DED 31.3.2010
Rs.	-		Rs.	Rs.
	Ву	Interest		
1,025,888,741		i) On Loans and Advances (net of Int. Rebate allowed of Rs. 389,207 (L.Y. Rs. 995,563)		1,207,818,999
12,402,921		ii) On Investments and Deposits		1,291,306
4,031,114		iii) On Advances to staff		3,820,676
1,679,998		iv) On Tax Refundi		
28,696,506	"	Dividend on Shares		28,866,176
276,916	IJ	Profit on Sale of Assets		838,989
	,,	Other Income		
18,262,908		Investigation Fees	24,385,695	
15,765,004		Upfront Fee	18,199,849	
11,164,046		Risk Coverage Receipts	18,594,783	
10,239,115		Miscellaneous Receipts	15,391,955	76,5 <b>7</b> 2,282
				70,072,202
19,087,555	13	Bad Debts Recovered		26,664,133



# THE TAMILNADU INDUSTRIAL PROFIT AND LOSS ACCOUNT FOR

FOR THE YEAR ENDED 31.3.2009		EXPENDITURE	 E	FOR THE YEAR NDED 31.3,2010
Rs.			Rs.	Rs.
1,027,360,908		Brought forward		1,017,146,592
	То	OTHER EXPENSES		
1,682,259		Staff Amenities and Welfare Exps	3,246,178	3
239,797		II) Books and Periodicals	278,142	?
4,388,099		iii) Expenses on Office Vehicles	4,627,519	<b>)</b>
15,893,883		iv) Financial Charges Pald	13,335,475	•
1,651,124		v) Staff Training and Seminar Exps	2,150,884	ļ
1,825,121		vi) Computer Maintenance Exps	2,087,006	•
_		vii) Donation	700,000	
2,973,186		vii) Sundries	3,492,051	
				29,917,255
125,232	,,	Sales Tax		<u></u>
	"	Waiver & Write off		
80,238,706		D Loans Written off	243,572,878	
9,392,263		II) Other dues written off	17,127,084	
3,947,092		iii) Loans waived	7,348,658	
540,512		Iv) Other dues waived	1,588,385	
				269,637,005
	"	Depreciation on		
7,686,264		Fixed Assets		7,773,943
	"	Provision		
_		for Employee advances	412,042	
3.744,350		for Standard assets	5,773,619	6,185,661
312,468,223	Profit Taxe:	for the year before provision for s / prior period adjustments		563,344,998
1,474,157,019		TOTAL		1,894,005,454





# INVESTMENT CORPORATION LIMITED THE YEAR ENDED MARCH 31, 2010

FOR THE YEAR ENDED 31.3.2009		INCOME		OR THE YEAR DED 31.3.2010
Rs.			Rs.	Rs.
1,147,494,824		Brought forward		1,345,872,561
	Ву	Excess Provision Written back		
321,301,463		On NPAs	529,091,413	
5,360,732		On Investments	19,041,480	548,132,893



# THE TAMILNADU INDUSTRIAL PROFIT AND LOSS ACCOUNT FOR

FOR THE YEAR ENDED 31.3.2009					OR THE YEAR VDED 31.3.2010	
Rs.		· · · · · · · · · · · · · · · · · · ·		Rs.	Rs.	
-	To	Taxation earlier years			35,546,416	
	,,	Provision				
1,450,000		for Taxes		793,000		
17,384,726		for Deferred Tax	_	80,163,089	80,956,089	
293,633,497	"	Net profit carried to Balance S	heet		448,433,159	
312,468,223		TOTAL			564,935,664	
·			Current year	ır Previou	s year	
Eamings per (Face value	shar of R	e – Basic / Diluted s. 1,000/- each)	Rs. 158.18	122	.17	

Schedule 5 of Notes to Accounts form part of the financial statements.

R. JAYAPRAKASAM Company Secretary

SHEELA RANI CHUNKATH Principal Secretary /

Principal Secretary /
Chairperson & Managing Director

Place: Chennal-35 Date: 31.05.2010







# INVESTMENT CORPORATION LIMITED THE YEAR ENDED MARCH 31, 2010

FOR THE YEAR ENDED 31.3.2009	INCOME		FOR THE YEAR NDED 31.3.2010
Rs.		Rs.	Rs.
312.468.223	Profit for the year before provision for taxes / prior period adjustments		563,344,998
_	Prior period income		1,590,666
312,468,223	TOTAL		564,935,664

s. sundar Director As per our report of even date annexed For M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants

S. RAMAKUMAR Partner



#### Schedule 1

# SCHEDULE OF BONDS AS ON 31.03.2010

SERIES NO.	BOND	DE\$CRIPTION	PREVIOUS YEAR Rs.	BOND AMT. AT ORIGINAL COUPON RATE Rs.	BOND AMT. ROLLED OVER TO 7.50%, 8% & 8,50% Rs.	THIS YEAR (TOTAL) Rs.
38	11.50%	Bonds 2009	41,917,000			
39	11.50%	Bonds 2009	50,000,000	· —	_	_
40	11.50%	Bonds 2010	31,000,000	_	_	_
41	11.50%	Bonds 2010	30,000,000	2,500,000	27,500,000	30,000,000
42	11.50%	Bonds 2010	64,250,000	16,750,000	47,500,000	64,250,000
43	11.50%	Bonds 2011	40,000,000	16,500,000	23,500,000	40,000,000
44	11.50%	Bonds 2011	35,255,000	28,155,000	7,100,000	35,255,000
45	12.00%	Bonds 2012	56,000,000	31,000,000	25,000,000	56,000,000
46	12.00%	Bonds : 2012	38,500,000	21,000,000	17,500,000	38,500,000
47	13.00%	Bonds 2007	1,200,000	_	1,200,000	1,200,000
48	13.00%	Bonds 2007	16,200,000	_	16,200,000	16,200,000
55	13,85%	Bonds 2006	5,145,000	_	_	_
56	13.75%	Bonds 2007	10,447,000	_	_	_
57	12.30%	Bonds 2007	8,500,000	_	8,500,000	8,500,000
58	12.30%	Bonds 2008	9,730,000		9,730,000	9,730,000
59	12.30%	Bonds 2008	565,000	_	565,000	565,000
60	11.33%	Bonds 2010	411,250,000	93,750,000	317,500,000	411,250,000
61	10.50%	Bonds 2011	68,235,000	22,000,000	46,235,000	68,235,000
62	8.30%	Bonds 2012	256,600,000	132,002,000	124,598,000	256,600,000
63	7.92%	Bonds 2012	208,000,000	208,000,000	_	208,000,000
64	6.75%	Bonds 2013	116,725,000	116,725,000	••••	116,725,000
	TOTAL	_	1,499,519,000	688,382,000	672,628,000	1,361,010,000

R. JAYAPRAKASAM Company Secretary SHEELA RANI CHUNKATH
Principal Secretary /
Chairperson & Managing Director

**S. SUNDAR** Director

As per our report of even date annexed For M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants

S. RAMAKUMAR Partner

Place : Chennal-35 Date : 31.05.2010





## Schedule 2

# SCHEDULE FOR INVESTMENT IN SHARES AS ON 31st MARCH 2010

# I. FULLY PAID EQUITY SHARES (QUOTED)

SI. No.	Name of the Company	No. of Shares	Face Value Rs.	Book Cost Rs.	Rs.	Market Value/ Book Value Rs.	Net Value (Lower of (5) or (7)) Rs.
(1)	(2)	(3)	(4)	(5)	<b>(</b> 6)	(7)	(8)
1	Chettinad Cement Corporation Ltd.	1,233,910	10	26,158,892	537.00	662,609,670	26,158,892
2	Elgitread (India) Ltd. (formerly ERPL)	5,898,480	10	158,000	7,91	46,656,977	158,000
3	Industrial Development Bank Of India	35,680	10	2,899,000	115.80	4.131,744	2,899,000
4	Indian Steel Rolling Mills Ltd.	46,620	10	310,800	<del></del>	]	1
5	Kothari Sugars & Chemicals Ltd.	10,350	10	4,485,000	_	1.	<u>!</u>
6	M I L Industries Ltd.	168,000	10	1,680,000		]	1
7	MICO Farm Chemical Ltd.	7,480	100	748,000	_	1	1
8	Raflis India Ltd.	53,410	10	667,660	1,243.00	66,388,630	667,660
9	Reed Relays & Electronics india Ltd.	41,956	10	2,097,850	74.95	3,144,602	2,097,850
10	Sakthi Sugars Ltd.	495,099	10	11,254,130	59.30	29,359,371	11,254,130
ii	Secals Ltd.	125,000	10	5,475,000		1	1
12	Seshasayee Industries Ltd.	241,750	10	2,417,500		1	1
13	Seshasayee Paper & Boards Ltd.	1,800,000	10	16,000,000	184.10	331,380,000	16,000,000
14	Sivanandha Steels Ltd.	357,600	10	7,152,000	_	1	1
15	Sivanandha Pipe Fittings Ltd.	33,600	10	560,000		1	- 1
16	Sical Logistics Ltd (formerly South India						
,0	Corporation (Agencles) Ltd).	160,467	10	16,368,640	79.10	12,692,940	12,692,940
17	Sun Paper Mills Ltd.	43,500	10	435,000	20.12	875,220	435,000
18	T & R Welding Products of India Ltd.	3,680	100	368,000	568.01	2,090,277	368,000
19	Kamar Chemicals & Industries Ltd.	137,550	10	1,834,000	3.50	481,425	481,425
20	Tamilnadu News Print & Papers Ltd.	400,000	10	44,000,000	89.65	35,860,000	35,860,000
21	Sree Maruthi Marine Industries Ltd.,	20,000	10	_	_	· —	_
-1	(Maruthi Crystal Salt Co. Ltd.)				-	•	
22	Bokiyu Tanneries Ltd.	41,900	10	_	_	_	
23	Pandyan Hotels Ltd.	4,985	100		<del></del>		
24	Wayin India Ltd.	<b>59,27</b> 5	10	_	_	_	_
25	Sicagen Ltd	160,467	10				
	TOTAL		45,069,4	72 —		1,195,670,863	109,072,905

# II. FULLY PAID REDEEMABLE CUMULATIVE PREFERENCE SHARES (NON-QUOTED)

SI. No.	Name of the Company	No. of Shares	FaceValue Rs.	Book Cost Rs.	Net Value after Depreciation Rs.
1 2 3 4 5 6 7	Ergodyne Private Ltd. Industrial Venture Capital Ltd. Mod Shoe Co. P Ltd. Sakthi Pipes Ltd. Southern Structurals Ltd. Zenith Lamps & Electricals Ltd. Sleek Textilles Industries Ltd.	900 1,000,000 1,453 9,703 44,392 48,575 500,000	100 10 100 100 10 10	90,000 10,000,000 145,300 — 177,568 — 5,000,000	1 1  1
	TOTAL	(A)		15,412,868	5



## FULLY PAID EQUITY SHARES (NON-QUOTED)

SI. No.	Name of the Company	No. of Shares	FaceValue	Book Cost	Net Value after Depreciation
			Rs.	Rs.	Rs.
1	India Meters Ltd.	443,242	10	4,749,030	1
2	Industrial Venture Capital Ltd.	1,000,000	10	10,000,000	'n
3	ITCOT Consultancy and Services Ltd.	2,000	100	200,000	200,000
4	Lakshmi Precision Tools Ltd.	34,900	10	523,500	523,500
5	Marshall & Sons India Ltd.	79,372	10	198,430	1
5	Malladi Drugs & Pharmaceuticals Ltd.	770,000	5	500,000	500,000
,	Devi Spinning Mills Ltd.	1,000	1,000	1,000,000	1
}	Kumaragiri Electronics Ltd.	35,000	10	350,000	i
)	Rockfort Fastners Ltd.	25,000	10	250,000	i
0	Forge Mech Private Ltd.	3,900	. 10	39,000	ì
1	Madras Forgings & Allied Industries (CBE)	4,849	100	484,900	i
2	Southern Castings Ltd.	46,310	10		_ `
3	Sakthi Pipes Ltd.	14.850	100		_
4	Trac industries & Components Ltd.	9,960	100	_	···
	Ramasayee Agro Industries Ltd.	2,500	100	_	
6	Upper India Bearings & Bushings Ltd.	20,000	10	_	<u></u>
7	Tuber Pharma Chemicals Ltd.	20,000	10	_	
8	Tamilnadu Alloy Foundry Co Ltd.	90,000	10	_	_
9	Omega Cables Ltd.	10,330	100		
0	Micro Tools Ltd.	11,135	100		_
Ì	Guindy Industrial Estate Infrastructure				
	Upgradation Company	2,500	10	25,000	25,000
2	Madras Aluminium Company Ltd.	3,500,000	2	7,000,000	7,000,000
3	india Forge & Drop Stampings Ltd.	71,179	10	907,535	907,535
	TOTAL (B)		_	26,227,395	9,156,043
		N	– on-quoted Shar	es (A	) + (B) 9,156,048

# SUMMARY FOR QUOTED / NON-QUOTED SHARES AS ON 31.03.2010

· · · · · · · · · · · · · · · · · · ·	Current year (Rs.)	Previous year (Rs.)
Cost of Fully paid Shares		
Quoted		
Equity .	145,069,472	152,977,007
Non Quoted		
Equity	26,227,395	18,319,860
Redeemable Preference	15,412,868	15,412,868
Total	186,709,735	186,709,735
Market / Book Value	118,228,953	99,187,473
Depreciation Regulred	68,480,782	87,522,262
Depreciation held	68,480,782	87,522,262
Net Value of Investments as per Balance Sheet	118,228,953	99,187,473

R. JAYAPRAKASAM Company Secretary

SHEELA RANI CHUNKATH Principal Secretary / Chairperson & Managing Director

S. SUNDAR Director

As per our report of even date annexed For M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants

> S. RAMAKUMAR Partner

Place: Chennai-35 Date: 31.05.2010

Schedule 3

# SCHEDULES SHOWING PARTICULARS OF LOANS AND ADVANCES REFERRED IN THE BALANCE SHEET AS AT 31.03.2010

#### 1. Asset classification:

		Term Loans and	d Hire Purchase Lo	oans
Asset	Gross (Rs.)	NPA Provisioning (Rs.)	Re-structure Provisioning (Rs.)	NET (Rs.)
Standard	9,849,368,290 (7,539,920,963)		 (15,482,192)	9,849,368,290 (7,524,438,771)
Sub-Standard	242,649,566 (303,404,587)	23,416,416 (28,791,748)	— (1 <i>.</i> 779,677)	219,233,150 (272,833,162)
Doubtfül	1,609,732,697 (1,884,808,605)	1,487,327,217 (1,737,527,887)		122, <b>40</b> 5,480 (147,280,718)
Loss Assets	11,781,829 (250,114,537)	11,781,829 (250,114,537)	<del>-</del>	
TOTAL	11,713,532,382 (9,978,248,692)	1,522,525,462 (2,016,434,172)	(17,261,869)	10,191,006,920 (7,944,552,651)

(Previous year figures are in brackets)

- Debts due by concerns in which one or more Directors of the Corporation are interested as Directors/Partners/ Proprietors or as Share Holders in case of Private Companies.
- 3. Total amount of loans disbursed during the year to concerns in which one or more Directors of the Corporation are interested as Directos, Partners, Proprietors or in the case of Private Companies as Members
- 4. Loans guraranteed by the State Government and/ or due by a Government Undertaking

Rs. 709 lakhs

R. JAYAPRAKASAM Company Secretary SHEELA RANI CHUNKATH

Principal Secretary / Chalrperson & Managing Director S. SUNDAR Director

As per our report of even date annexed For M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants

**s. RAMAKUMAR** Partner

Place: Chennal-35 Date: 31.05.2010



Schedule 4

# SCHEDULE OF FIXED ASSETS AS ON 31.03.2010

			GROSS BLOCK	BLOCK		DEPRECIATION		NET BLOCK
S S S	SL. DESCRIPTION OF NO. ASSET	AS ON 1.4.2009	ADDITIONS	DELETIONS	AS ON 31.3.2010	AS ON 31.3.2010	AS ON 31.3.2010	AS ON 31.3.2009
		1 (Rs.)	2 (Rs.)	3 (Rs.)	(Rs.)	5 (Rs.)	6 (Rs.)	7 (Rs.)
_	Land - Freehold*	1,617,671,814	I		1,617,671,814		1,617,671,814	1,617,671,814
N	Building	133,500,529	1,200,868	1	134,701,397	39,341,630	95,359,767	96,250,129
ന	Plant & Machinery						·	
	- Leased Assets	45,895,773	I	4	45,895,773	J	1	
	<ul> <li>Office Equipments, Electrical fittings etc.</li> </ul>	29,416,838	1,775,305	6,200	31,185,943	24,715,808	6,470,135	5,834,875
	- Computer, UPS	37,755,075	2,626,759	ı	40,381,834	34,871,339	5,510,495	5,019,585
	SUB TOTAL	113,067,686	4,402,064	6,200	117,463,550	105,482,920	11,980,631	10,854,460
4	Fumiture & Fittings	15,321,834	22,285		15,344,119	14,466,714	877,405	1,071,313
ري ا	Vehicles	20,256,603	3,004,739	3,048,432	20,212,910	12,787,826	7,425,084	6,737,187
	TOTAL	1,899,818,466	8,629,956	3,054,632	3,054,632 1,905,393,790		172,079,090 1,733,314,700 1,732,584,903	1,732,584,903

<sup>\*</sup> Includes amount added on revaluation of Rs.1,535,500,000. (LY Rs. 1,535,500,000)

R. JAYAPRAKASAM Company Secretary

SHEELA RANI CHUNKATH
Principal Secretary /
Chairperson & Managing Director

S. SUNDAR Director As per our report of even date annexed For M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants

S. RAMAKUMAR Partner

Place: Chennai-35 Date: 31.05.2010





# NOTES ANNEXED TO AND FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH, 2010.

# A. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES:

#### 1. General:

The accompanying financial statements have been drawn by following the Going Concern Concept and on historical cost convention except where stated otherwise and conform to the statutory provision and practices prevailing in India.

# 2. Revenue Recognition:

- a. Income and Expenditure are generally accounted on accrual basis unless otherwise stated.
- b. Interest on non-performing assets, Investigation Fees, Upfront fees, Risk coverage receipts, lease Income are accounted on cash basis.
- Dividend income is accounted in the year when the right to receive the payment is established.

# 3. Fixed Assets, Depreciation and Revaluation:

- a. Fixed Assets other than Land are stated on historical cost basis. Costs directly incurred on acquisition/take over are capitalized. Land is stated at Revalued Cost.
- b. Cost of Leased assets is amortized equally over the lease period. Accumulated lease adjustment is as per the Accounting Standard (AS-19) on leasing issued by the Institute of Chartered Accountants of India and the same has been reduced from the leased assets.
- Depreciation on all other assets is provided from the date of addition at the rates and as per the method prescribed under schedule XIV of the companies Act 1956
  - In the case of Office Premises (other than SIDCO shed), on the straight line method and
  - II. In the case of other assets, on Written down value method.
- d. The Corporation has evolved a policy of reviewing once in ten years the book value of land whose value has undergone significant change in order to relate them more closely to current fair value based on the Revaluation report. The carrying cost of the Land is increased to match with the Current Market value and the resultant difference is credited to Revaluation Reserve account through appraisals conducted by independent qualified valuers which was carried out on 31.03.2007 and resultant appreciation of Rs.153.55 crores is held under revaluation reserve.

## 4. Investment:

All investments are treated as Current and carried in the Financial Statements at lower of cost and fair value determined on an individual scrip basis and as per the guidelines issued by IDBI/SIDBI. Any reduction in the carrying amount and any reversal of such reduction is charged or credited to profit and loss account.

## 5. Advances:

Loans and Advances, including Hire Purchase Financing, are classified as Standard, Substandard, Doubtful and Loss based on their performance as per the prudential norms



prescribed by RBI/IDBI/SIDBI. Necessary provisioning required thereon has also been arrived at taking into account individual evaluation, wherever required. Provisioning on Non-Performing Assets have been netted off against loans and advances/other dues.

## 6. Staff Retirement Benefits:

# a. Short Term Employee Benefits:

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits. Short term employee benefits, including accumulated compensated absences, at the Balance Sheet date, are recognized as an expense as per the Carporation's scheme based on expected obligations on undiscounted basis.

# b. Long Term Employee Benefits:

The obligation for long term employee benefits such as long term compensated absence is provided for based on actuarial valuation as at the Balance Sheet date, using the Project Unit Credit Method.

#### c. Contribution towards Provident fund:

The Corporation's Provident Fund Scheme is a defined contribution plan.

The employees and the company make monthly contributions to a Provident Fund Trust, equal to a specified percentage of the covered employee's salary.

The contribution paid/payable under the scheme is recognized during the period in which employee renders the related services.

# d. Contribution to Gratuity Fund:

The liability for Gratuity to employees as at the Balance Sheet date is determined on the basis of actuarial valuation based on Project Unit Credit Method and is funded to a Gratuity fund administered by the trustees. The contribution thereof paid/payable is charged in the books of accounts.

e. The compensation pald towards VRS is expensed in the year of incidence.

## 7. Borrowing Costs:

Borrowing Costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalized as part of the cost of the Assets. Other Borrowing costs are recognized as an expense in the period in which they are incurred. No expenses have been incurred by way of Borrowing Costs for acquiring fixed assets during the year under review.

#### 8. Leases:

The Properties taken on Lease/rental basis are under a term of Lease/Agreement for a period of less than 11 months and are renewable/cancellable by mutual consent of both parties of the agreement/Lease.

# 9. Accounting for Taxes on Income:

income tax expense is the aggregate amount of current tax and deferred tax charged/adjustment. Current year taxes are determined in accordance with the Income Tax Act, 1961 and favorable judicial pronouncements/legal opinion. Deferred Tax Asset and Liabilities are measured using tax rates and tax laws that have been enacted by the Balance Sheet date.







Deferred Tax Liability is recognized on timing differences, being the difference between the taxable incomes and accounting income that originates in one period and is capable of reversing in one or more subsequent periods. The same is recognized using the rates and tax laws that have been enacted or subsequently enacted till the date of Balance sheet. Deferred Tax Asset on carry forward benefit, Loan loss provisioning, Provision for employee benefits, are recognized to the extent of virtual certainty of its realization against profits.

# 10. Expenses on Intangible Assets:

Intengible Assets comprising of system software are stated at cost of acquisition including any cost attributable for bringing the same to its working condition less accumulated depreciation. Any expenses on such software for support and maintenance payable annually are charged to revenue account. Capitalised software is depreciated as per rates applicable to Data processors along with the computer.

## 11. Impairment of Assets:

The carrying costs of Assets are reviewed each year to find out whether there is any impairment on account of changes in circumstances and the same is recognized in accordance with the Accounting Standard 28.

# 12. Contingent Liabilities/Provisions:

Past events leading to possible or present obligations are treated as contingent liability. Provision is recognized in case of present obligations where a reliable estimate can be made and or where are probable outflow of resources foregoing of economic benefits to settle the obligation. No contingent assets are recognized in the accounts.

# 13. Prior Period Adjustments:

Considering the nature of Business, all prior period adjustments including those ascertained and determined during the year are accounted as prior period adjustments.

# 14. Appropriation of Repayments:

- a. Loan receipts are appropriated as follows:
  - 1. Other dues
  - 2. Interest
  - 3. Principal
- b. Receipts in the case of one time settlement/disposal of primary / collateral securities by the Corporation are appropriated as follows:
  - 1. Principal
  - Other dues
  - Interest
- c. Receipts subject to pending compliance of terms and conditions of OTS are appropriated as referred in (a) above.



# B. DISCLOSURES TO COMPLY WITH THE ACCOUNTING STANDARDS:

## 1. Employee Benefits:

## 1.1 GRATUITY

# I. PRINCIPAL ACTUARIAL ASSUMPTIONS

(Expressed as weighted averages)	31.03.2010	31.03.2009
Discount Rate	7.5%	7.00%
Salary escalation rate	4.00%	4.00%
Attrition rate	1,00%	1.00%
Expected rate of return on Plan Assets	8.50%	8.50%

In the following tables, all amounts are in thousands of rupees, unless otherwise stated

# II. CHANGES IN THE PRESENT VALUE OF THE OBLIGATION (PVO) - RECONCILIATION OF OPENING AND CLOSING BALANCES

PVO as at the beginning of the period	1,82,475	1,08,925
Interest Cost	12,546	8,455
Current service cost	11,584	10,976
Past service cost - (non vested benefits)	0	0
Past service cost - (vested benefits)	0	63,733
Benefits Paid	(6.485)	(6,486)
Actuarial loss/(gain) on obligation	4,642	(3,128)
PVO as the end of the period	2,04,762	1,82,475

# III. CHANGES IN THE FAIR VALUE OF PLAN ASSETS - RECONCILIATION OF OPENING AND CLOSING BALANCES

Fair value of plan assets as at the beginning of the period	1.18.742	1,08,925
Expected return on plan assets	12,851	9,308
Contributions	71,381	7,648
Benefits paid	(6,485)	(6,486)
Actuarial gain/(loss) on plan assets	(14,014)	(653)
Fair value of plan assets as at the end of the period	1,82,475	1,18,742

## IV. ACTUAL RETURN ON PLAN ASSETS

Expected return on plan assets	12,851	9,308
Actuarial gain/(loss) on plan assets	(14,014)	(653)
Actual return on plan assets	(1,163)	8,655





٧.	ACTUARIAL GAIN / LOSS RECOGNIZED		
•	Actuarial gain / (loss) for the period - Obligation	(4.642)	3,128
		(14,014)	(653)
	Total (gain) / loss for the period	18,656	(2,475)
	Actuarial (gain) / loss recognized for the period	18,656	(2,475)
	Unrecognized actuarlal (gain) / loss at the end of the year	0	0
VI.	AMOUNTS RECOGNISED IN THE BALANCE SHEET AND RELA	TED ANALYSIS	
	Present value of the obligation	2,04,762	1,82 <i>,4</i> 75
	Fair value of plan assets	1,82, <b>47</b> 5	1,18,742
	Difference	22,287	63,733
	Unrecognised transitional liability	0	0
	Unrecognised past service cost - non vested benefits	0	0
	Liability recognized in the Balance Sheet	22,287	63,733
VII.	EXPENSES RECOGNISED IN THE STATEMENT OF PROFIT AND	LOSS	
	Current service cost	11,584	10,976
	Interest Cost	12,546	8 <i>,</i> 455
	Expected return on plan assets	(12,851)	(9,308)
	Net actuarial (gain)/loss recognised in the year	18,656	(2,475)
	Transitional Liabllity recognised in the year	0	0
	Past service cost - non-vested benefits	0	0
	Past service cost - vested benefits	0	63,733
	Expenses recognized in the statement of Profit and Loss	29,935	71,381
VIII.	MOVEMENTS IN THE LIABILITY RECOGNIZED IN THE BALAN	CE SHEET	
	Opening net liability	63.733	0
	Expense as above	29,935	<b>71,38</b> 1
	Contribution paid	(71,381)	(7,648)
	Closing net liability	22,287	63,733
IX.	AMOUNT FOR THE CURRENT PERIOD	e tokaka kesa taluh Malukusi	
	Present Value of obligation	2,04,762	1,82,475
	Pian Assets	1,82,475	1,18,742
	Surplus (Deficit)	(22,287)	(63,733)
	Expertence adjustments on plan liabilities -(loss)/gain	(8,737)	12,252
	Experience adjustments on plan assets -(loss)/gain	(14,014)	(653)



#### MAJOR CATEGORIES OF PLAN ASSETS (AS PERCENTAGE OF TOTAL PLAN ASSETS) X.

ENTERPRISE'S BEST ESTIMATE OF CONTRIBUTION		
Total	100.00%	100.00%
Others	1 <b>00</b> .00%	100,00%
Funds managed by Insurer	0.00%	0.00%
Special Deposit Scheme	0.00%	0.00%
Property	0.00%	0.00%
Equity shares of listed companies	0.00%	0.00%
High Quality Corporate Bonds	0.00%	0.00%
State Government Securities	0.00%	0.00%
Government of India Securities	0.00%	0.00%
		,

## XI. DURING NEXT YEAR

0

7.00%

#### 1.2. EARNED LEAVE

#### PRINCIPAL ACTUARIAL ASSUMPTIONS (Expressed as weighted averages) 31.03.2010 31.03.2009 Discount Rate 7.50%

Salary escalation rate 4.00% 4.00% Attrition rate 1.00% 1.00% Expected rate of return on Plan Assets 0.00% 0.00%

In the following tables, all amounts are in thousands of rupees, unless otherwise stated

# II. CHANGES IN THE PRESENT VALUE OF THE OBLIGATION (PVO) - RECONCILIATION OF **OPENING AND CLOSING BALANCES**

1,34,495	95,782
8,895	7,201
8,094	7,187
0	0
0	0
(14,856)	(11,543)
14,844	35,868
1,51,472	1,34,495
	8,895 8,094 0 0 (14,856) 14,844







# III. CHANGES IN THE FAIR VALUE OF PLAN ASSETS - RECONCILIATION OF OPENING AND CLOSING BALANCES

	CLOSING BALANCES		
	Fair value of plan assets as at the beginning of the period	0	0
	Expected return on plan assets	0 14,856	11,543
	Contributions	(14,856)	(11,543)
	Benefits paid	(14,600)	(11,0=0,11)
	Actuarial gain/(loss) on plan assets		ŭ
	Fair value of plan assets as at the end of the period	0	0
IV.	ACTUAL RETURN ON PLAN ASSETS	trace Charles respons	
	Expected return on plan assets	0	0
	Actuarial gain (loss) on plan assets	0	0
	Actual return on plan assets	0	0
٧.	ACTUARIAL GAIN / LOSS RECOGNIZED		
•.	Acturial gain / (loss) for the period - Obligation	(14,844)	(35,868)
	Actuarial gain / (loss) for the period- Plan Assets	0	0
	Total (gain) / loss for the period	14,844	35,868
	Actuarial (gain) / loss recognized in the period	14,844	35,868
	Unrecognized actuarial (gain) / loss at the end of the year	0	0
VI.	AMOUNTS RECOGNISED IN THE BALANCE SHEET AND	RELATED AN	ALYSIS
	Present value of the obligation	1,51,472	134,495
	Fair value of plan assets	0	0
	Difference	1,51,472	1,34 <i>,4</i> 95
	Unrecognised transitional liability	0	0
	Unrecognised past service cost-nonvested benefits	3 0	0
	Liability recognized in the Balance Sheet	1,51,472	1,34,495
VII.	EXPENSES RECOGNISED IN THE STATEMENT OF PROFIT	AND LOSS	
	Current service cost	8,094	7,187
	Interest Cost	8,895	7,201
	Expected return on plan assets	0	0
	Net actuarial (gain)/loss recognised in the year	14,844	35,868
	Transitional Liability recognised in the year	0	0
	Past service cost - non-vested benefits	0	0
	Past service cost - vested benefits	0	0
	Expenses recognized in the statement of Profit and Lo	ss 31,833	50,256



VIII.	MOVEMENTS IN THE LIABILITY RECOGNIZED IN THE BALANCE SHEET						
	Opening net liability	1,34,495	95,782				
	Expense as above	31,833	50,256				
	Contribution paid	(14,856)	(11,543)				
	Closing net liability	1,51,472	1,34,495				
IX.	AMOUNT FOR THE CURRENT PERIOD						
	Present Value of obligation	1,51,472	1,34,495				
	Plan Assets	0	0				
	Surplus (Deficit)	(1,51,472)	(1,34,495)				
	Experience adjustments on plan liabilities -(loss)/gain	(9,691)	(29,143)				
	Experience adjustments on plan assets -(loss)/gain	O	0				

# X. MAJOR CATEGORIES OF PLAN ASSETS (AS PERCENTAGE OF TOTAL PLAN ASSETS)

Government of India Securities	0.00%	0.00%
State Government Securities	0,00%	0.00%
High Quality Corporate Bonds	0.00%	0.00%
Equity shares of listed companies	0.00%	0.00%
Property	0,00%	0.00%
Special Deposit Scheme	0.00%	0.00%
Funds managed by insurer	0.00%	0.00%
Others	0.00%	0.00%
Total	0.00%	0.00%

# XI. ENTERPRISE'S BEST ESTIMATE OF CONTRIBUTION DURING NEXT YEAR

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and relevant factors including supply and demand in the employment market.

The above information is certified by the actuary.

## 2. Segment Reporting:

The Corporation is engaged primarily in the business of financing and there are no separate reportable segments as per AS-17 (Segment Reporting)

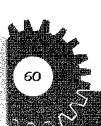
# 3. Related Party Disclosures (AS-18)

# Key Managerial Personnel

Name Designation

Tmt. SHEELA RANI CHUNKATH CHAIRPERSON & MD

Remuneration paid to Key Managerial Personnel Rs 20,23,217/- (LY Rs.20,32,369/-)







## 4. Earnings per Share:

The calculation of basic and diluted earning per shares are adjusted for all the periods presented for the movement of shares on account of fresh allotment, the details of which are given below:

	31.03.2010	31.03.2009
Earnings for the year (Basic & diluted)	448,433,159	293,633,497
Weighted average No. of shares taken for computation	2,834,956	2,403,449
No. of shares outstanding at the year end	2,834,956	2,834,956

5. The major components of Deferred tax Assets/Deferred tax Liabilities are as follows:

(Amount in Rs)

DTA/DTL COMPONENTS	31.03.2010	31.03.2009
Deferred Tax Assets	Autobiological design of the extension	
1. Brought Forward losses	26,785,588	33,990,000
2. Loan Loss Provisioning	4,271,022	90,874,398
3. Provision for employee Benefits	47,437,977	45,714,851
Total – DTA - A	78,494,587	170,579,249
Deferred tax Liabilities on		
Account of Depreciation - B	21,848,865	33,770,438
Net Deferred Tax A - B	56,645,722	136,808,811
Deferred Tax Asset Previous year	136,808,811	154,193,537
Provision for Deferred Tax	80,163,089	17,384,726

# C. DISCLOSURE TO COMPLY WITH THE REQUIREMENT OF CONTROLLING AUTHORITIES OF THE CORPORATION

- Provisions for loan losses have been made on the outstanding after considering monies held under deposits. All credit exposures are classified as per the Regulator's guidelines into performing and non-performing assets. NPAs are further classified into substandard, doubtful and loss assets based on the criteria stipulated by the Regulator and provisions are made as per the Accounting Policy.
- 2. To meet the additional provision requirement towards Standard Assets, the Corporation has provided Rs.57.74 Lacs (L.Y. Rs.37.44 Lacs) during the year.



## 3. MOVEMENT OF PROVISIONS

(Rs. In lakhs)

	NPA	INVESTMENTS	OTHER ASSETS	RESTRUCTURED ACCOUNTS	TOTAL
Opening Provisions for advances / Investment / Other assets ADD:	20164	875	709	173	21921
Addition during the year	_	_	<b>–</b>	_	-
LESS : Write off/ Write back/ Recovery during the year	4939	190	179	173	5481
Closing Balance	15225	685	530	· 0	16440

# 4. INFORMATION IN RESPECT OF RE-STRUCTURED ASSETS

(Rs. in lakhs)

			YEAR ENDED ARCH 31 <sup>st</sup> 2010		P	YEAR ENDED MARCH 31st 2009	
		CDR MECHANISM	SME DEBT RE-STRUCTURING	OTHERS	CDR MECHANISM	SME DEBT RE-STRUCTURING	OTHERS
Standard Advances Re-structured	Number of borrowers Amount Outstanding		421 14953			421 17428	
Sub-Standard Advances	borrowers		0 85			155 85	
Re-structured	Amount Outstanding Sacrifice (Diminution in		1134			1518	
	fair value)		0			18	
Doubtful Advances	Number of borrowers		0			0	
Re-structured	Amount Outstanding Sacrifice		0			0	
	(Diminution in fair value)		0			0	
TOTAL	Number of borrowers Amount		506			506	i
	Outstanding Sacrifice		16087			18946	
	(Diminution in fair value)		0			173	





# 5. DATA ON WORKING RESULTS AND FINANCIAL POSITION (Disclosure made to the extent possible in compliance with SIDBI's guidelines vide Circular dated 04.05.2001)

		Current Year	Previous Year
a)	Interest income as a percentage		
	of average working funds	9.78%	9.14%
b)	Non-interest income as a percentage		
	of average of working funds	5.5%	3.77%
c)	Operating Profit as a percentage		
	of average working funds	4.54%	2.57%
d)	Operating Profit per employee	Rs. 7.59 lakhs	Rs. 4.88 lakhs
e)	Net Risk Welghted Assets	Rs. 1,21,486 lakhs	Rs. 95,585 lakhs
f)	Core Capital Adequacy Ratio	7.64%	3.83%
g)	Tire II Capital Adequacy	6.08%	3.83%
h)	Capital Adequacy Ratio (CAR)	13.72%	7.66%
i)	Percentage of Net NPAs to Net Loans		
	and Advances	3.35%	5.29%
)	Percentage of Net NPA		
	(Sub-Standard) to Net Loans and Advances	2.15%	3.43%
k)	Percentage of net NPA (Doubtful)		
	to Net Loans and Advances	1.20%	1.86%

#### I) Movement In NPAs

. (Rs. in Crore)

FINANCIAL YEAR		2009-10			2008-09	
LOAN CATEGORY	GROSS	PROV	NET	GROSS	PROV	NET
SUB-STANDARD	24	2	22	30	3	27
DOUBTFUL	161	149	-12	189	174	15
LOSS	1	1 '		25	25	_
TOTAL	186	152	34	244	202	42

# 6. Credit exposures as percentage to total assets, in respect of:

- The largest single borrower is Rs. 22 Crore 1.46% to total assets
- The largest single borrower group Is Rs. 22 Crore 1.46% to total assets
- The 10 largest borrowers is Rs.151 Crore 9.85% to total assets
- The 10 largest borrower group is Rs. 151 Crore 9.85% to total assets

#### 7. LIQUIDITY

## MATURITY PATTERN OF ASSETS AND LIABILITIES

In compiling the information of Maturity pattern, certain estimates and assumptions have been made by the Management, which have been relied upon by the auditors.

(Rs. in lakhs)

						4	
2009-2010	<=1 YR	>1 YR & UPTO	>3 YRS & UPTO			>10 YRS	TOTAL
PARTICULARS		3 YRS	5 YRS	7 YRS	10 YRS		
ASSET	27260	35000	23029	9510	8588	29865	133252
LIABILITIES	41143	35167	19069	9741	2820	45569	153509
GAP	-13883	-167	3960	-231	5768	-15704	-20257



#### D. OTHER MATTERS

#### a) Pay Arrears

During the year ended 31.03.2009 an amount of Rs. 754 Lacs has been provided as pay arrears for the period from 01.01.2007 to 31.03.2009 as per GO No. 250 dated 17.06.2009. During the current year first installment was paid before 31.03.2010, the second installment was paid during April 2010 and the balance will be paid in April 2011. There is no extra impact on account of the above payments in the accounts over and above the provision made in 31.03.2009 accounts.

Consequential impact on retirement benefit has also been worked out and provided in the accounts for the year ended 31.03.2009. During the current year accounts, the adhoc provision of Rs. 1046 Lacs towards retirement benefit has been withdrawn and provided on actual basis as per the actuarial valuation. However an amount of Rs. 171 Lacs (PY Rs 123 Lacs) have been provided by applying the gratuity ceiling limit as Rs. 10 Lacs as per GO No. 235 dated 01.06.2009 for the employees who have retired between 01.04.2007 to 31.03.2010.

- b) Under the direction of government of Tamil Nadu (GO No.5) dated 18/08/2004 and GO No. 19 dated 07/02/2005 of Industries (MIC 1) department and followed up with GO No 35 and 36 dated 12/04/2006. The corporation has been appointed as the "NODAL "agency on behalf of the government of Tamil Nadu for providing assistance to selective sugar mills to clear the sugar cane arrears. These monies are to be paid back to the government immediately on receipt of the same from the sugar mills. Since the corporation is functioning as a channel for the fund flow to the extent of monies received still undisbursed, they have been shown under other liabilities and are now held in PD account with RBI.
- c) Loans and advances include Rs.102.45 crores of financial assistance extended to certain sugar mills under co-operative/public sector under the directions of the State Government vide GO (MS) No.45 INDS (MIF 2)dated 07/03/2008.
- d) Confirmation of Loans and Advances:
  - Balance in respect of loan accounts have been treated as confirmed, since there is no dispute regarding the demand notice (which includes outstanding amount) sent by the Corporation.
- e) Dividend deficit of Rs. 141,46,440 is an intangible item representing minimum guaranteed dividend paid to IDBI & others out of funds received from the Government of Tami Nadu by way of subvention. The deficit would be absorbed and the liability paid back on the Corporation generating adequate profits after recovery of losses carried forward.
- f) Advance Income / interest tax include the amount adjusted by the departments/ paid by the corporation in respect of certain disputed tax demands.
- g) The minimum guaranteed dividend payable to the Government of Tamil Nadu at the rate of 3.5%/7.5% amounting to Rs.317.49 Lacs for the financial years from 1997-98 to 1999-2000 has not been provided for due to carry forward losses.





_		ITINGENT LIABILITIES		
E.	COI	MINAGEN EINDIENEG	Current Year	Previous Year
		2.4.00	(Rs. in Lakhs)	(Rs. in Lakhs)
	(1)	Claims of borrowers not acknowledged as debt	244	219
	(ii)	Sales Tax/Service tax/IT	0	316
	(iii)	Others	267	182
_	7,	a the har no "exampliant/conders" as such to	he classified as	required by "The

F. The Corporation has no "suppliers/vendors" as such to be classified as required by "The Micro, Small and Medium Enterprises Development Act, 2006".

G. Figures of the previous year have been regrouped / rearranged, wherever necessary.

R. JAYAPRAKASAM Company Secretary SHEELA RANI CHUNKATH
Principal Secretary /
Chairperson & Managing Director

**\$. SUNDAR** Director

As per our report of even date annexed For M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants

Place: Chennai-35 Date: 31.05.2010 S. RAMAKUMAR Partner



# THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

A) CASH FLOW FROM OPERATING ACTIVITIES	A)	<ul><li>A) CASH FLOW FRO</li></ul>	M OPERATING	<b>ACTIVITIES:</b>
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A)	CASH FLOW FROM OPERATING ACTIVITIES:			
			2009-2010 Rs.	2008-2009 Rs.
	Net Profit/(Loss) before Tax Adjustments for:		1,249,389,263	907,024,349
	Depreciation & lease charge for the year Loan loss provisioning and writeoffs Loss/(Profit) on Sale of Fixed Assets	זג	7.773,943 5,773,619 (838,989)	7,686,264 3,744,350 (276,916)
	A official control of the		1,262,097,836	918,178,047
	Adjustment for: (increase) decrease in investments (increase) decrease in advances (increase) in other assets Increase (decrease) in other Liabilities	··	(19,041,480) (2,246,454,268) 3,570,235 13,695,163	(5,360,732) (1,607,845,001) 19,495,378 88,502,592
		(i)	(986,132,514)	(587,029,716)
	Direct Taxes due / paid	(11)	19,673,207	(1,393,015)
		(l+ii)	(966,459,307)	(588,422,731)
B)	CASHFLOW FROM INVESTMENT ACTIVITIES: Purchase of Fixed Assets Proceeds from sale of assets		(8,629,956) 965,209	(10,356,043)
			(7,664,747)	(10,055,043)
<b>C</b> )	CASHFLOW FROM FINANCING ACTIVITIES: Interest on Borrowings Increase (decrease) in borrowings Increase in Deposits		(684,453,599) 750,122,648 662,421,916 728,090,965	(594,556,126) 293,454,465 84,906,029 (216,195,632)
	Net increase/(decrease) in cash and cash equivalents	(A+B+C)	(246,033,089)	(814,673,406)
	Cash and cash equivalents at the beginning of the year Cash and cash equivalents at the end of the year	(1.2.0)	445,196,496 199,163,407	1,259,869,902
D)	DETAILS OF CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR:	;		410)170,470
	Cash In hand Reserve Bank of India Current A/c with Scheduled Banks Term Deposits with Banks		7,425,799 938,447 190,459,487 339,674	5,330,262 1,067,706 238,443,544 200,354,984
	To	OTAL	199,163,407	445,196,496
D 14	VADDAVACAM GUERT BAND OU			

R. JAYAPRAKASAM Company Secretary

SHEELA RANI CHUNKATH

Principal Secretary / Chairperson & Managing Director **S. SUNDAR** Director

Directo ector

As per our report of even date annexed For M/s. VISWANATHAN & SWAMINATHAN Chartered Accountants

S. RAMAKUMAR Partner

Place : Chennal-35 Date : 31.05.2010





# THE TAMILNADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

# HEAD OFFICE

692, 'MHU' Complex, Anna Salai, Nandanam,			÷	<b>TELEPHONE</b> 24331203	GRAMS MINDVEST	<b>FAX</b> 24347 <b>20</b> 9	E-MAIL tiicitd@vsnl.com
	Chennai - 600 035.		Websi	te: http://www	v.tlic.in		
			RE	GIONAL OFFIC	ES		
1)		ENNAI				04015373	
	Gro	, Anna Salai, Jund Floor, Rìght Wing, Indanam, Chennai - 600 035,		24315989	MINDVEST	24315161	rmchennal@tlic.ln
2)	CO	IMBATORE					
	94,	ed Shopping Complex, Dr. Nanjappa Road, I Floor mbatore - 641 018.		2302231	MINDVEST	2303316	rmcoimbatore@tilc.in
3)	MA	DURAI 1					
	Vai	: No. 3, gai Colony, Anna Nagar, durai 625 020,		2533018	MINDVEST	2521619	rmmadural@flic.in
4)	TIRU	INELVELI		4			
	5C	unthala Shopping Complex / 5B, li Floor, Trivandrum Road nnarpettal, Tirunelveli - 627 003		2502038	MINDVEST	2502182	rmfirunelvell@tilc.in
<b>5</b> )	SAL	<b>EM</b>					
	4/2	Lakshmi Complex, 1st Floor 2, Omalur Main Road arnapuri, Salem - 636 004.		2440444	MINDVEST	2431544	rmsalem@tlic.lin
6)	TRIC	CHY					
	33, Cos	.T. Bullding, II Floor, Promenade Road, ntontment,		2414177	MINDVEST	2416625	rmtrlchy@tiic.ln
	Iric	hy - 620 <b>00</b> 1.	B	RANCH OFFIC	ES		
1)	СН	ENNAL REGION					
•/		CHENNAI & KANCHEEPURAM					
	<b>u</b> )	692, Anna Salai, Ground Floor, Right Wing, Mandanam, Chennai - 600 035.		24315979	MINDVEST		bmchennai@tiic.in
	b)	SPECIAL RECOVERY BRANCH					
		692, Anna Salai, Ground Floor, Left Wing, Nandanam, Chennai - 600 035.		24343903	MINDVEST		bmchennaisrb@tiic.in
	c)	TIRUVALLUR					
		86, C&D, II Main Road, Ambattur Industrial Estate, Chennai - 600 058.		26257664	MINDVEST		bmtiruvallur@tiic.in



2)

		TELEPHONE	GRAMS	E-MAIL
<b>d</b> )	CUDDALORE  Arcot Woodlands (Annexe),  III Floor, No.1, Bharathi Road,  Cuddalore - 607 001,	230831	MINDVEST	bmcuddalore@tiic.in
<b>e</b> )	VELLORE  Vasan ENT Clinic, Ist Floor, 73/A, Katpadi Main Road, Gandhi Nagar, Vellore - 632 006.	2249861	MINDVEST	bmvellore@tiic.in
f)	VILLUPURAM  No. 23-A, Ranganathan Road, First Floor (Hotel Woodlands Complex), Chennal - Trichy Trunk Road, Villupuram - 605 602	229131	MINDVEST	bmvillupuram@tilc.in
<b>g</b> )	TIRUVANNAMALAI (Field Office)  4-A, Lakshmipuram I Floor, Bye Pass Road, Gandhi Nagar, Tiruvannamalai - 606 602,	253032	MINDVEST	bmtiruvannamalai@tlic.in
<u>C</u> (	DIMBATORE REGION			
	COIMBATORE United Shopping Complex, I Floor, 94, Dr. Nanjappa Road, Colmbatore - 641 018,	2380520	MINDVEST	bmcoimbatore@tilc.in
b)	COIMBATORE (SRB) United Shopping Complex, I Floor, 94, Dr. Nanjappa Road, Coimbatore - 641 018.	2302121	MINDVEST	bmcoimbatoresrb@tlic.in
c)	TIRUPUR Kumaran Shopping Complex, II Floor, Kumaran Road, Near Railway Station Tirupur - 641 601,	2207489	MINDVEST	bmtiruppur@tilc.in
d)	<b>ERODE</b> 405/1, Dr. P. Gopinath Hospital Bidg, II Floor, Perundural Road, Erode - 638 011.	2262080	MINDVEST	bmerode@filc.in
<u>M/</u>	ADURAI REGION			
a)	MADURA!  1A, 2nd East Main Street, I Floor, Anna Nagar, Madurate (25 000)	2533331	MINDVEST	bmmadural@tilc.in
	Madurai - 625 020.			



3)





			TELEPHONE	GRAMS	E-MAIL
	b)	DINDIGUL			
		Plot No.9, Spencer Compound (II Floor Tiruvalluvar Salai (Near Bus Stand), Dindigui - 624 003.	), 2433785	MINDVEST	bmdindigul@tlic.ln
	C)	KARAIKUDI			
		Sri P.P.K. Complex, Il Floor Plot No. 58, Block No. 24 Sekkalalkottal, Karalkudi - 630 002.	238746	MINDVEST	bmkaraíkudí@tiic.in
	d)	RAMANATHAPURAM (Field Office)			
		No.77-B, Railway Feeder Road, Vellpattinam, Ramanathapuram - 623 504.	220474	MINDVEST	bmramnad@tilc.in
	e)	THENI (Field Office)			
		2-A, 1st Floor, Jeganathan Street, Old T.V.S. Road, Bungalamedu, Theni - 625 531.	251982	MINDVEST	bmtheni@tilc.in
4)	ΠR	UNELVELI REGION			
	a)	TIRUNELVELI			
		Sakunthala Shopping Complex, 5C/5B, II Floor, Trivandrum Road, Vannarpettal Tirunelveli - 627 003.	2502038	MINDVEST	bmtirunelvell@tiic.in
	b)	NAGERCOIL			•
		Old No. 37, New No. 143 Cape Road, Nagercoil - 629 001.	232859	MINDVEST	bmnagercoll@tllc.in
	c)	TUTICORIN			
		No. 4/35, N.P.S. Complex, II Floor, Polepettal, Near New Bus Stand, Tutlcorin - 628 002.	2346082	MINDVEST	bmtuticorin@tiic.in
	d)	VIRUDHUNAGAR (Field Office) No. 100, Railway Feeder Road, Virudhunagar - 626 001.	243911	MINDVEST	bmvirudunagar@tlic.in
	<b>e</b> )	SIVAKASAI No. 1292-A, 1292-B, P.K.N. Road, Near Rathina Vilas Bus Stand Sivakasi - 626 189.	277222	MINDVEST	bmsivakasl@tiic.in



4)

		TELEPHONE	GRAMS	E-MAIL
b)	DINDIGUL			
	Plot No.9, Spencer Compound (II Floo Tiruvalluvar Salai (Near Bus Stand), Dindigul - 624 003.	or), 2433785	MINDVEST	bmdindigul@tilc.in
c)	KARAIKUDI			
	Srl P.P.K. Complex, II Floor Plot No. 58, Block No. 24 Sekkalaikottai, Karalkudi - 630 002,	238746	MINDVEST	bmkaraikudi@tiic.in
d)	RAMANATHAPURAM (Fleid Office)			
	No.77-B, Railway Feeder Road, Velipattinam, Ramanathapuram - 623 504.	220474	MINDVEST	bmramnad@tilc.In
9)	THENI (Field Office)			
	2-A, 1st Floor, Jeganathan Street, Old T.V.S. Road, Bungalamedu, Theni - 625 531.	251982	MINDVEST	bmtheni@tiic.in
<u>TIR</u>	UNELVELI REGION			
a)	TJRUNELVELI			
	Sakunthala Shopping Complex, 5C/5B, II Floor, Trivandrum Road, Vannarpettai Tirunelvell - 627 003.	2502038	MINDVEST	bmtirunelvell@tlic.ln
b)	NAGERCOIL			
	Old No. 37, New No. 143 Cape Road, Nagercoll - 629 001.	232859	MINDVEST	bmnagercoil@tlic.ln
c)	TUTICORIN			
	No. 4/35, N.P.S. Complex, II Floor, Polepettal, Near New Bus Stand, Tutlcorin - 628 002.	2346082	MINDVEST	bmtuticorin@tlic.in
d)	VIRUDHUNAGAR (Fleld Office)	243911	MINDVEST	bmvirudunagar@tiic.in
•	No. 100, Railway Feeder Road, Virudhunagar - 626 001,	,		
e)	SIVAKASAI			
	No. 1292-A, 1292-B, P.K.N. Road, Near Rathina Vilas Bus Stand Sivakasl - 626 189.	277222	MINDVEST	bmsivakasi@tlic.in







			TELEPHONE	GRAMS	E-MAIL
5)	<u>\$A</u>	LEM REGION			
	a)	SALEM			
		Sri Lakshmi Complex, 1st Floor 4/22, Omalur Main Road Swarnapuri, Salem - 636 004.	2440444	MINDVEST	bmsalem@tlic.ln-
	b)	NAMAKKAL			
		Sri Buvaneswari Complex II Floor, No. 2, 5/2, Dr. Sankaran Road, Namakkal - 637 001	221068	MINDVEST	bmnamakkal@tlic,in
	C)	DHARMAPURI			
		DDDC Buildings (Upstairs) Pennagaram Road Dharmapuri - 636 702.	260866	MINDVEST	bmdharmapurl@tllc.in
	d)	HOSUR			
		P.B. No. 49, No. 7, II Cross, II Floor Kamaraj Colony Hosur - 635 109.	222876	MINDVEST	bmhosur@tilc.in
6)	TRI	CHY REGION		;	
	a)	TRICHY		·	
		K.R.T. Building, II Floor, No. 33, Promenade Road, Cantonment, Trichy - 620 001.	2460498	MINDVEST	bmtrlchy@tilc.in
	b)	PUDUKKOTTAI			
		'Mena Complex', II Floor, T.S. No.2430/31, West Main Street, Pudukkottal - 622 001.	222354	MINDVEST	bmpudukottal@tiic.ln
	c)	THANJAVUR			
		No.33, South Main Street, IOB Building, II Floor, Thanjavur - 613 009,	230465	MINDVEST	bmthanjavur@tilc.ln
	d)	KARUR			
		LIC (Unlt-I) Office Building Ground Floor 526, North Pradakshanam Road, Karur - 639 001.	235581	MINDVEST	bmkarur@tiic.in



# PRINCIPAL OFFICERS AT HEAD OFFICE

SI.No.	Name	Designation
1.	Thiru K.P. Perumal	Deputy General Manager (MIS)
2.	Thiru S. Sakthivel	Deputy General Manager
3.	Thìru V.P. Dinakarababu	Deputy General Manager
4.	Thiru A. Mohan	Deputy General Manager
5.	Thiru S. Govind Swamynathan	Deputy General Manager
6.	Thiru R. Narayanan	Assistant General Manager
7.	Thiru D.D. Thomas	Assistant General Manager
8.	Thiru K. Selvakumar	Senior Manager
9.	Thiru S. Gopalakrishnan	Senior Manager
10.	Thlru R. Jayaprakasam	Senior Manager
11.	Thiru S. Varadarajan	Senior Manager
12.	Thiru N. Kalathy	Senior Manager
13.	Tmt S. Sashikala	Senior Manager